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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended September 30, 2019

**or**  
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from to

Commission File No. 1-32583

# FULL HOUSE RESORTS, INC.

*(Exact name of registrant as specified in its charter)*

Delaware  
*(State or other jurisdiction  
of incorporation or organization)*

13-3391527  
*(I.R.S. Employer  
Identification No.)*

One Summerlin, 1980 Festival Plaza Drive, Suite 680  
Las Vegas, Nevada  
*(Address of principal executive offices)*

89135  
*(Zip Code)*

(702) 221-7800  
*(Registrant's telephone number, including area code)*

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each Class</u>	<u>Trading Symbol(s)</u>	<u>Name of each exchange on which registered</u>
Common Stock, \$0.0001 par value per share	FLL	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company and/or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer  Accelerated filer  Emerging growth company   
Non-accelerated filer  Smaller reporting company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act: Yes  No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of November 7, 2019, there were 26,999,518 shares of Common Stock, \$0.0001 par value per share, outstanding.

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**FULL HOUSE RESORTS, INC. AND SUBSIDIARIES  
FORM 10-Q  
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**PART I – FINANCIAL INFORMATION****Item 1. Financial Statements****FULL HOUSE RESORTS, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)  
(In thousands, except per share data)**

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
<b>Revenues</b>				
Casino	\$ 30,644	\$ 30,767	\$ 87,392	\$ 86,369
Food and beverage	9,262	9,371	26,783	26,093
Hotel	3,077	2,583	8,843	7,448
Other operations	1,276	1,307	3,398	3,276
<b>Net revenues</b>	<b>44,259</b>	<b>44,028</b>	<b>126,416</b>	<b>123,186</b>
<b>Operating costs and expenses</b>				
Casino	12,188	11,934	35,565	34,300
Food and beverage	10,154	10,301	28,972	29,184
Hotel	2,522	2,708	7,321	7,847
Other operations	1,189	958	3,030	2,306
Selling, general and administrative	12,485	11,769	38,172	36,193
Preopening costs	—	140	—	140
Project development and acquisition costs	228	390	503	557
Depreciation and amortization	2,089	2,094	6,263	6,300
Loss on sale or disposal of assets, net	10	—	5	79
	<b>40,865</b>	<b>40,294</b>	<b>119,831</b>	<b>116,906</b>
<b>Operating income</b>	<b>3,394</b>	<b>3,734</b>	<b>6,585</b>	<b>6,280</b>
<b>Other (expense) income</b>				
Interest expense, net of \$478 and \$112 capitalized for the three-months ended September 30, 2019 and 2018, and \$608 and \$328 capitalized for the nine-months ended September 30, 2019 and 2018	(2,428)	(2,513)	(8,062)	(7,519)
Loss on extinguishment of debt	—	—	—	(2,673)
Adjustment to fair value of warrants	(262)	463	(161)	886
	<b>(2,690)</b>	<b>(2,050)</b>	<b>(8,223)</b>	<b>(9,306)</b>
<b>Income (loss) before income taxes</b>	<b>704</b>	<b>1,684</b>	<b>(1,638)</b>	<b>(3,026)</b>
(Benefit) provision for income taxes	(234)	119	51	356
<b>Net income (loss)</b>	<b>\$ 938</b>	<b>\$ 1,565</b>	<b>\$ (1,689)</b>	<b>\$ (3,382)</b>
<b>Basic earnings (loss) per share</b>	<b>\$ 0.03</b>	<b>\$ 0.06</b>	<b>\$ (0.06)</b>	<b>\$ (0.13)</b>
<b>Diluted earnings (loss) per share</b>	<b>\$ 0.03</b>	<b>\$ 0.04</b>	<b>\$ (0.06)</b>	<b>\$ (0.16)</b>

See condensed notes to consolidated financial statements.

**FULL HOUSE RESORTS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS (Unaudited)**  
(In thousands, except share data)

	September 30, 2019	December 31, 2018
<b>ASSETS</b>		
Current assets		
Cash and equivalents	\$ 27,782	\$ 20,634
Accounts receivable, net of allowance of \$153 and \$98	1,804	2,035
Inventories	1,935	1,425
Prepaid expenses and other	4,496	2,899
	<u>36,017</u>	<u>26,993</u>
Property and equipment, net	121,253	122,076
Operating lease right-of-use assets, net <sup>(1)</sup>	18,240	—
Goodwill	21,286	21,286
Other intangible assets, net	11,079	11,145
Deposits and other	613	772
	<u>\$ 208,488</u>	<u>\$ 182,272</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities		
Accounts payable	\$ 4,503	\$ 5,917
Accrued payroll and related	3,681	3,668
Other accrued expenses and current operating lease obligations <sup>(1)</sup>	11,970	9,704
Current portion of finance lease obligation	471	497
Current portion of long-term debt	1,100	1,000
Common stock warrant liability	986	825
	<u>22,711</u>	<u>21,611</u>
Operating lease obligations, net of current portion, and other <sup>(1)</sup>	18,225	166
Finance lease obligation, net of current portion	3,948	4,324
Long-term debt, net	102,957	94,194
Deferred income taxes, net	683	632
	<u>148,524</u>	<u>120,927</u>
Commitments and contingencies (Note 8)		
Stockholders' equity		
Common stock, \$0.0001 par value, 100,000,000 shares authorized; 28,336,955 and 28,288,764 shares issued and 26,980,360 and 26,932,169 shares outstanding	3	3
Additional paid-in capital	64,243	63,935
Treasury stock, 1,356,595 common shares	(1,654)	(1,654)
Accumulated deficit	(2,628)	(939)
	<u>59,964</u>	<u>61,345</u>
	<u>\$ 208,488</u>	<u>\$ 182,272</u>

(1) On January 1, 2019, the Company adopted Accounting Standards Codification 842 ("ASC 842"), using the modified retrospective transition method under the effective date approach, which impacts the comparability of these line items.

See condensed notes to consolidated financial statements.

**FULL HOUSE RESORTS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (Unaudited)**  
(In thousands)

	Common Stock		Additional Paid-in Capital	Treasury Stock		Accumulated Deficit	Total Stockholders' Equity
	Shares	Dollars		Shares	Dollars		
<b>Balance, January 1, 2019</b>	28,289	\$ 3	\$ 63,935	1,357	\$ (1,654)	\$ (939)	\$ 61,345
Exercise of stock options	26	—	45	—	—	—	45
Stock-based compensation	—	—	86	—	—	—	86
Net loss	—	—	—	—	—	(1,617)	(1,617)
<b>Balance, March 31, 2019</b>	28,315	3	64,066	1,357	(1,654)	(2,556)	59,859
Stock grants	22	—	48	—	—	—	48
Stock-based compensation	—	—	59	—	—	—	59
Net loss	—	—	—	—	—	(1,010)	(1,010)
<b>Balance, June 30, 2019</b>	28,337	3	64,173	1,357	(1,654)	(3,566)	58,956
Stock-based compensation	—	—	70	—	—	—	70
Net income	—	—	—	—	—	938	938
<b>Balance, September 30, 2019</b>	<u>28,337</u>	<u>\$ 3</u>	<u>\$ 64,243</u>	<u>1,357</u>	<u>\$ (1,654)</u>	<u>\$ (2,628)</u>	<u>\$ 59,964</u>

	Common Stock		Additional Paid-in Capital	Treasury Stock		Retained Earnings (Deficit)	Total Stockholders' Equity
	Shares	Dollars		Shares	Dollars		
<b>Balance, January 1, 2018</b>	24,294	\$ 2	\$ 51,868	1,357	\$ (1,654)	\$ 3,432	\$ 53,648
Stock grants	34	—	104	—	—	—	104
Equity offering, net	3,943	1	11,425	—	—	—	11,426
Stock-based compensation	—	—	128	—	—	—	128
Net loss	—	—	—	—	—	(4,286)	(4,286)
<b>Balance, March 31, 2018</b>	28,271	3	63,525	1,357	(1,654)	(854)	61,020
Equity offering, net	—	—	10	—	—	—	10
Stock-based compensation	18	—	175	—	—	—	175
Net loss	—	—	—	—	—	(661)	(661)
<b>Balance, June 30, 2018</b>	28,289	3	63,710	1,357	(1,654)	(1,515)	60,544
Stock-based compensation	—	—	114	—	—	—	114
Net income	—	—	—	—	—	1,565	1,565
<b>Balance, September 30, 2018</b>	<u>28,289</u>	<u>\$ 3</u>	<u>\$ 63,824</u>	<u>1,357</u>	<u>\$ (1,654)</u>	<u>\$ 50</u>	<u>\$ 62,223</u>

See condensed notes to consolidated financial statements.

**FULL HOUSE RESORTS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)**  
(In thousands)

	<b>Nine Months Ended</b>	
	<b>September 30,</b>	
	<b>2019</b>	<b>2018</b>
<b>Cash flows from operating activities:</b>		
Net loss	\$ (1,689)	\$ (3,382)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	6,263	6,300
Amortization of debt issuance and warrant costs	845	595
Stock-based compensation	263	521
Change in fair value of stock warrants	161	(886)
Change in fair value of interest rate cap	90	(40)
Loss on extinguishment of debt	—	2,673
Loss on sale or disposal of assets	5	79
Increases and decreases in operating assets and liabilities:		
Accounts receivable	249	(3)
Prepaid expenses, inventories and other	(1,477)	(545)
Deferred taxes	51	356
Deferred revenue	2,000	—
Accounts payable and accrued expenses	(1,048)	749
Net cash provided by operating activities	<u>5,713</u>	<u>6,417</u>
<b>Cash flows from investing activities:</b>		
Purchase of property and equipment	(5,662)	(13,854)
Other	(563)	(341)
Net cash used in investing activities	<u>(6,225)</u>	<u>(14,195)</u>
<b>Cash flows from financing activities:</b>		
Repayment of First and Second Lien Term Loans	—	(96,063)
Prepayment premium of Second Lien Term Loan	—	(1,100)
Proceeds from Senior Secured Notes borrowings	10,000	100,000
Payment of debt discount and issuance costs	(1,182)	(4,092)
Payment of Interest Rate Cap premium	—	(238)
Repayment of Senior Secured Notes	(800)	(750)
Repayment of finance lease obligation	(403)	(342)
Proceeds from equity offering	—	11,435
Proceeds from exercise of stock options	45	—
Other	—	(141)
Net cash provided by financing activities	<u>7,660</u>	<u>8,709</u>
<b>Net increase in cash and equivalents</b>	<b>7,148</b>	<b>931</b>
Cash and equivalents, beginning of period	20,634	19,910
<b>Cash and equivalents, end of period</b>	<b><u>\$ 27,782</u></b>	<b><u>\$ 20,841</u></b>
<b>SUPPLEMENTAL CASH FLOW INFORMATION:</b>		
Cash paid for interest, net of amounts capitalized	<u>\$ 6,962</u>	<u>\$ 6,953</u>
<b>NON-CASH INVESTING ACTIVITIES:</b>		
Accounts payable related capital expenditures	<u>\$ 651</u>	<u>\$ 700</u>

See condensed notes to consolidated financial statements.

**FULL HOUSE RESORTS, INC. AND SUBSIDIARIES**  
**CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)**

**1. ORGANIZATION**

**Organization.** Formed as a Delaware corporation in 1987, Full House Resorts, Inc. owns, leases, operates, develops, manages, and/or invests in casinos and related hospitality and entertainment facilities. References in this document to “Full House,” the “Company,” “we,” “our,” or “us” refer to Full House Resorts, Inc. and its subsidiaries, except where stated or the context otherwise indicates.

The Company currently operates five casinos; four are part of real estate that it owns or leases, and one is located within a hotel owned by a third party. The following table identifies the properties along with their respective dates of acquisition and locations:

<b>Property</b>	<b>Acquisition Date</b>	<b>Location</b>
Silver Slipper Casino and Hotel	2012	Hancock County, MS (near New Orleans)
Bronco Billy’s Casino and Hotel	2016	Cripple Creek, CO (near Colorado Springs)
Rising Star Casino Resort	2011	Rising Sun, IN (near Cincinnati)
Stockman’s Casino	2007	Fallon, NV (one hour east of Reno)
Grand Lodge Casino (leased and part of the Hyatt Regency Lake Tahoe Resort, Spa and Casino)	2011	Incline Village, NV (North Shore of Lake Tahoe)

The Company manages its casinos based on geographic regions within the United States. See Note 11 for further information.

**2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation.** As permitted by the rules and regulations of the Securities and Exchange Commission (“SEC”), certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles in the United States of America (“GAAP”) have been condensed or omitted. These consolidated financial statements should be read in conjunction with the Company’s 2018 annual consolidated financial statements and notes thereto included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2018.

The interim consolidated financial statements of the Company included herein reflect all adjustments (consisting of normal recurring adjustments) that are, in the opinion of management, necessary to present fairly the financial position and results of operations for the interim periods presented. The results of operations for the interim periods are not necessarily indicative of annualized results for an entire year.

The consolidated financial statements include the accounts of Full House and its wholly-owned subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation.

**Fair Value and the Fair Value Input Hierarchy.** Fair value measurements affect the Company’s accounting for net assets acquired in acquisition transactions and certain financial assets and liabilities, such as its interest rate cap (“Interest Rate Cap”) agreement and common stock warrant liability. Fair value measurements are also used in the Company’s periodic assessments of long-lived tangible and intangible assets for possible impairment, including for property and equipment, goodwill, and other intangible assets. Fair value is defined as the expected price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

GAAP categorizes the inputs used for fair value into a three-level hierarchy:

- Level 1: Observable inputs, such as quoted prices in active markets for identical assets or liabilities;
- Level 2: Comparable inputs other than quoted prices that are observable for similar assets or liabilities in less active markets; and
- Level 3: Unobservable inputs which may include metrics that market participants would use to estimate values, such as revenue and earnings multiples and relative rates of return.

The Company utilizes Level 2 inputs when measuring the fair value of its Interest Rate Cap. In order to estimate the fair value of this derivative instrument, the Company obtains valuation reports from the third-party broker that issued the Interest Rate Cap. The report contemplates fair value by using inputs including market-observable data such as interest rate curves, volatilities, and information derived from or corroborated by that market-observable data (see Note 5).

The Company utilizes Level 3 inputs when measuring the fair value of net assets acquired in business combination transactions, subsequent assessments for impairment, and most financial instruments, including but not limited to the estimated fair value of common stock warrants at issuance and for recurring changes in the related warrant liability (see Note 6).

#### ***Revenue Recognition of Accrued Club Points and Deferred Revenues***

**Accrued Club Points: Operating Revenues and Related Costs and Expenses.** The Company's revenues consist primarily of casino gaming, food and beverage, hotel, and other revenues (such as entertainment). The majority of the Company's revenues are derived from casino gaming, principally slot machines.

Gaming revenue is the difference between gaming wins and losses, not the total amount wagered. The Company accounts for its gaming transactions on a portfolio basis as such wagers have similar characteristics and it would not be practical to view each wager on an individual basis.

The Company sometimes provides discretionary complimentary goods and services ("discretionary comps"). For these types of transactions, the Company allocates revenue to the department providing the complimentary goods or services based upon its estimated standalone selling price, offset by a reduction in casino revenues.

Many of the Company's customers choose to earn points under its customer loyalty programs. As points are accrued, the Company defers a portion of its gaming revenue based on the estimated standalone value of loyalty points being earned by the customer. The standalone value of loyalty points is derived from the retail value of food, beverages, hotel rooms, and other goods or services for which such points may be redeemed. A liability related to these customer loyalty points is recorded, net of estimated breakage and other factors, until the customer redeems these points, primarily for "free casino play/cash back," complimentary dining, or hotel stays. Such liabilities were approximately \$1.5 million for September 30, 2019 and \$1.4 million for December 31, 2018. Upon redemption, the related revenue is recognized at retail value within the department providing the goods or services.

Revenue for food and beverage, hotel, and other revenue transactions is typically the net amount collected from the customer for such goods and services, plus the retail value of (i) discretionary comps and (ii) comps provided in return for redemption of loyalty points. The Company records such revenue as the good or service is transferred to the customer. Additionally, the Company may collect deposits in advance for future hotel reservations or entertainment, among other services, which represent obligations to the Company until the service is provided to the customer.

**Deferred Revenues: Market Access Fees from Sports Wagering Agreements.** These liabilities were created in the third quarter of 2019 when the Company entered into several agreements with various unaffiliated companies allowing for online sports wagering within Indiana and Colorado, as well as on-site sports wagering at Rising Star Casino Resort and at Bronco Billy's Casino and Hotel (the "Sports Agreements"). As part of these longer-term Sports Agreements, the Company has received one-time market access fees totaling \$2 million in cash, which is recorded as a long-term liability in the same amount as of September 30, 2019 and will be recognized as revenue ratably over the initial term length of 10 years, beginning with the commencement of operations. The Company will receive an additional \$4 million of one-time market access fees in the fourth quarter of 2019, \$1 million of which was already received and an additional \$3 million that will become payable to the

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Company once the results from the November 5, 2019 election that ratified sports wagering in Colorado are certified by the state.

**Income Taxes.** For interim income tax reporting for the three- and nine-months ended September 30, 2019, the Company estimates its annual effective tax rate and applies it to its year-to-date pretax income or loss.

**Reclassifications.** The Company made certain minor financial statement presentation reclassifications to prior-period amounts to conform to the current-period presentation. Such reclassifications in presentation had no effect on the previously reported net loss or stockholders' equity.

**Earnings (Loss) Per Share.** Earnings (loss) per share is net income (loss) applicable to common stock divided by the weighted average number of common shares outstanding during the period. Diluted earnings per share reflects additional dilutive effects for all potentially-dilutive securities, including common stock options and warrants, using the treasury stock method.

***New Accounting Pronouncement Implemented***

**Leases.** In February 2016, the Financial Accounting Standards Board (the "FASB") issued ASC 842, which replaces the existing guidance for leases and requires expanded disclosures about leasing activities. The Company determines if a contract is or contains a lease at inception or modification of the agreement. A contract is or contains a lease if there are identified assets and the right to control the use of an identified asset is conveyed for a period of time in exchange for consideration. Control over the use of the identified asset means that the lessee has both the right to obtain substantially all of the economic benefits from the use of the asset and the right to direct the use of the asset. ASC 842 requires a dual approach for lessee accounting under which a lessee would classify and account for leases as either finance leases or operating leases, both of which result in the lessee recognizing a right-of-use ("ROU") asset and a corresponding lease liability on the balance sheet, as measured on a discounted basis for leases with terms greater than a year. For finance leases, the lessee will recognize interest expense associated with the lease liability and depreciation expense associated with the ROU asset; for operating leases, the lessee will recognize straight-line rent expense. For publicly-traded companies, ASC 842 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2018.

Under the previous guidance for leases through December 31, 2018, rental payments for certain property and equipment used in the Company's operations under long-term operating leases were recognized as rent expense with scheduled rent increases recognized on a straight-line basis over the initial lease term, without recording a lease asset and obligation. Rental payments for other property and equipment held under capital leases were recognized as a reduction of a capital lease obligation and interest expense. The fixed assets acquired pursuant to capital leases were included in property and equipment and amortized over the term of the lease.

Under the modified retrospective transition method, the Company elected to use the effective date approach with the period of adoption on January 1, 2019 as the date of initial application, and therefore, has elected to not recast comparative period financial information. In addition, the Company has elected the package of practical expedients permitted under the transition guidance to allow it to carry forward historical lease classifications, which includes not needing to reassess: (1) whether any expired or existing contracts are or contain leases, (2) the lease classification for any expired or existing leases, and (3) measurement of initial direct costs for any existing leases. The Company has also elected the practical expedient for short-term lease measurement and recognition, under which the Company will not recognize ROU assets or lease liabilities for leases with a term of 12 months or less. However, costs related to short-term leases with terms greater than one month, which the Company deems material, will be disclosed as a component of lease expenses when applicable. Additionally, the Company has elected the practical expedient to account for new and existing leases containing both lease and non-lease components ("embedded leases") together as a single lease component by asset class for gaming-related equipment; as a result, the Company will not allocate contract consideration to the separate lease and non-lease components based on their relative standalone prices.

Finance and operating lease ROU assets and liabilities are recognized based on the present value of future minimum lease payments over the expected lease term at commencement. As the implicit rate is not determinable in most of the Company's leases, management uses the Company's incremental borrowing rate as estimated by third-party valuation specialists in determining the present value of future payments. The expected lease terms include options to extend or terminate the lease

when it is reasonably certain that the Company will exercise such options. Lease expense for minimum lease payments is recognized on a straight-line basis over the expected lease term.

### **3. LEASES**

The Company has no material leases in which it is the lessor. As lessee, the Company has one finance lease for a hotel and various operating leases for land, casino and office space, equipment, buildings, and signage. The Company's lease terms, including extensions, range from one month to approximately 39 years. The Company's lease agreements do not contain any material residual value guarantees or material restrictive covenants, but the land lease at Silver Slipper does include contingent rent as further discussed below.

#### ***Operating Leases***

**Silver Slipper Casino Land Lease through April 2058 and Options to Purchase.** In 2004, the Company's subsidiary, Silver Slipper Casino Venture, LLC, entered into a land lease with Cure Land Company, LLC for approximately 31 acres of marshlands and a seven-acre parcel on which the Silver Slipper Casino and Hotel is situated. The agreement includes fixed, base monthly payments of \$77,500 plus contingent rents of 3% of monthly gross gaming revenue (as defined in the lease) in excess of \$3.65 million with no scheduled base rent increases through the remaining lease term ending in 2058. The land lease currently includes a purchase option at any time through October 1, 2027, for \$15.5 million plus a seller-retained interest in Silver Slipper Casino and Hotel's operations of 3% of net income (as defined) for 10 years following the purchase date. In the event that the Company sells or transfers either (i) substantially all of the assets of Silver Slipper Casino Venture, LLC, or (ii) its membership interests in Silver Slipper Casino Venture, LLC in its entirety, the purchase price will increase to \$17.1 million, plus the retained interest mentioned above. In either case, the Company also has an option to purchase a four-acre portion from the total 38 acres of leased land for \$2.0 million in connection with the development of an owned hotel, which may be exercised at any time and would accordingly reduce the purchase price of the remaining land by \$2.0 million. Following a buy-out of the lease, the property would have to purchase or otherwise provide for its drinking water, which is currently provided by the landlord as part of the lease. The cost of doing so is not believed to be significant.

**Bronco Billy's Lease through January 2035 and Option to Purchase.** Bronco Billy's leases certain parking lots and buildings, including a portion of the hotel and casino, under a long-term lease. The lease term includes six renewal options in three-year increments to 2035. Bronco Billy's exercised its first renewal option through January 2020, and currently pays \$30,000 per month in rent. In May 2019, Bronco Billy's also exercised its second renewal option to extend the lease term through January 31, 2023, which will increase the monthly rent to \$32,500 beginning in February 2021. The lease also contains a \$7.6 million purchase option exercisable at any time during the lease term, or as extended, and a right of first refusal on any sale of the property.

**Christmas Casino at Bronco Billy's through August 2021 and Option to Purchase.** As part of the Bronco Billy's expansion, the Company leased a closed casino in August 2018 and opened it as the rebranded Christmas Casino in November 2018. The lease includes a minimum three-year term with annual lease payments of \$0.2 million, and can be extended an additional two years with annual lease payments of \$0.3 million. The Company can also purchase the casino at any time during the lease term, or as extended. The purchase price is \$2.6 million if bought by October 31, 2020, increasing by \$0.1 million on each anniversary thereafter up to \$2.8 million.

**Grand Lodge Casino Lease through August 2023.** The Company's subsidiary, Gaming Entertainment (Nevada), LLC, has a lease with Hyatt Equities, L.L.C. ("Hyatt") to operate the Grand Lodge Casino. The lease is collateralized by the Company's interests under the lease and property (as defined in the lease) and is subordinate to the liens of the senior secured notes due 2024 (see Note 5). Hyatt has an option, which began on January 1, 2019, to purchase the Company's leasehold interest and related operating assets of the Grand Lodge Casino, subject to assumption of applicable liabilities. The option price is an amount equal to the Grand Lodge Casino's positive working capital, plus Grand Lodge Casino's earnings before interest, income taxes, depreciation and amortization ("EBITDA") for the twelve-month period preceding the acquisition (or pro-rated if less than twelve months remain on the lease), plus the fair market value of the Grand Lodge Casino's personal property. The current monthly rent of \$166,667 is applicable through the remaining lease term ending in August 2023.

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**Corporate Office Lease through January 2025.** In June 2017, the Company leased 4,479 square feet of office space in Las Vegas, Nevada. Annual rent is approximately \$0.2 million and the term of the office lease expires in January 2025.

As of September 30, 2019, the Company has entered into two additional operating leases for gaming-related equipment, each at Bronco Billy's and Rising Star Casino Resort, which are expected to commence within the fourth quarter of 2019.

**Finance Lease**

**Rising Star Casino Hotel Lease through October 2027 and Option to Purchase.** The Company's Indiana subsidiary, Gaming Entertainment (Indiana) LLC, leases a 104-room hotel at Rising Star Casino Resort. At any time during the lease term, the Company has the option to purchase the hotel at a price based upon the project's actual cost of \$7.7 million (see Note 4), reduced by the cumulative principal payments made by the Company during the lease term. At September 30, 2019, such net amount was \$4.4 million. Upon expiration of the lease term in October 2027, (i) the Landlord has the right to sell the hotel to the Company, and (ii) the Company has the option to purchase the hotel. In either case, the purchase price is \$1 plus closing costs.

Leases recorded on the balance sheet consist of the following:

*(In thousands, Unaudited)*

Leases	Balance Sheet Classification	September 30, 2019
<b>Assets</b>		
Operating lease assets	Operating Lease Right-of-Use Assets, Net	\$ 18,240
Finance lease assets	Property and Equipment, Net <sup>(1)</sup>	5,076
Total lease assets		<u>\$ 23,316</u>
<b>Liabilities</b>		
Current		
Operating	Other Accrued Expenses and Current Operating Lease Obligations	\$ 2,266
Finance	Current Portion of Finance Lease Obligation	471
Noncurrent		
Operating	Operating Lease Obligations, Net of Current Portion, and Other	16,225
Finance	Finance Lease Obligation, Net of Current Portion	3,948
Total lease liabilities		<u>\$ 22,910</u>

(1) Finance lease assets are recorded net of accumulated amortization of \$2.6 million as of September 30, 2019.

*(In thousands, Unaudited)*

Lease Costs	Statement of Operations Classification	Three Months Ended September 30, 2019	Nine Months Ended September 30, 2019
<b>Operating leases:</b>			
Fixed/base rent	Selling, General and Administrative Expenses	\$ 959	\$ 2,877
Variable payments	Selling, General and Administrative Expenses	146	501
<b>Finance lease:</b>			
Amortization of leased assets	Depreciation and Amortization	40	119
Interest on lease liabilities	Interest Expense, Net	51	157
Total lease costs		<u>\$ 1,196</u>	<u>\$ 3,654</u>

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Maturities of lease liabilities as of September 30, 2019 are summarized as follows:

*(In thousands, Unaudited)*

<b>Year Ending December 31,</b>	<b>Operating Leases</b>	<b>Financing Lease<sup>(1)</sup></b>
2019 (excluding the nine months ended September 30, 2019)	\$ 968	\$ 127
2020	3,850	680
2021	3,719	652
2022	3,503	652
2023	2,478	652
Thereafter	32,152	2,499
Total future minimum lease payments	46,670	5,262
Less: Amount representing interest	(28,179)	(843)
Present value of lease liabilities	18,491	4,419
Less: Current lease obligations	(2,266)	(471)
Long-term lease obligations	<u>\$ 16,225</u>	<u>\$ 3,948</u>

(1) The Company's only material finance lease is at Rising Star Casino Resort for a 104-room hotel.

Other information related to lease term and discount rate is as follows:

<b>Lease Term and Discount Rate</b>	<b>September 30, 2019 (Unaudited)</b>
<b>Weighted-average remaining lease term</b>	
Operating leases	21.3 years
Finance lease	8.0 years
<b>Weighted-average discount rate</b>	
Operating leases <sup>(1)</sup>	9.44 %
Finance lease	4.50 %

(1) Upon adoption of the new lease standard, discount rates used for existing operating leases were established on January 1, 2019.

Supplemental cash flow information related to leases is as follows:

*(In thousands, Unaudited)*

<b>Cash paid for amounts included in the measurement of lease liabilities:</b>	<b>Nine Months Ended September 30, 2019</b>
Operating cash flows for operating leases	\$ 2,881
Operating cash flows for finance lease	\$ 157
Financing cash flows for finance lease	\$ 403

#### 4. PROPERTY AND EQUIPMENT

Property and equipment, including finance lease assets, consists of the following:

<i>(In thousands, Unaudited)</i>	September 30, 2019	December 31, 2018
Land and improvements	\$ 15,835	\$ 15,786
Buildings and improvements	108,726	108,214
Furniture and equipment	45,564	43,740
Finance lease assets (see Note 3)	7,726	7,726
Construction in progress	9,519	6,864
	187,370	182,330
Less: Accumulated depreciation	(66,117)	(60,254)
	<u>\$ 121,253</u>	<u>\$ 122,076</u>

#### 5. LONG-TERM DEBT

Long-term debt, related discounts and issuance costs consist of the following:

<i>(In thousands, Unaudited)</i>	September 30, 2019	December 31, 2018
Senior Secured Notes	\$ 108,200	\$ 99,000
Less: Unamortized discounts and debt issuance costs	(4,143)	(3,806)
	104,057	95,194
Less: Current portion of long-term debt	(1,100)	(1,000)
	<u>\$ 102,957</u>	<u>\$ 94,194</u>

**Senior Secured Notes.** On May 10, 2019, the Company entered into a Notes Purchase Agreement under which it agreed to sell an additional \$10 million in aggregate principal amount of its senior secured notes due 2024 (the “Incremental Notes”) to qualified institutional buyers. The Company has used or expects to use the proceeds from the Incremental Notes to (i) provide additional liquidity for the construction of the Phase One parking garage at Bronco Billy’s Casino and Hotel and other capital expenditures; (ii) pay fees and expenses incurred in connection with the Incremental Notes offering; and (iii) provide funds for general corporate purposes. The Incremental Notes were issued on the same day at a price of 99.01% of their face value (a 0.99% original issue discount) pursuant to the indenture (as amended and supplemented, the “Indenture”), dated as of February 2, 2018. The Indenture governs the \$100 million of senior secured notes due 2024 (the “Original Notes”) previously issued by the Company on February 2, 2018. The Incremental Notes have the same maturity date and interest rate as the Original Notes, are part of the same series as the Original Notes, and are treated as a single class together with the Original Notes (collectively, the “Notes”) for all purposes under the Indenture.

Also, on May 10, 2019, the Company executed the Second Amendment to the Indenture dated as of May 10, 2019, which (i) increased the principal amount required to be redeemed each quarter from \$250,000 to \$275,000 in total aggregate of the Notes, beginning June 30, 2019; (ii) permitted liens incurred in connection with the Cripple Creek Expansion Project; and (iii) changed the total leverage ratio as described in the Indenture and below under “Covenants.”

The Notes bear interest at the greater of the three-month London Interbank Offered Rate (“LIBOR”) or 1.0%, plus a margin rate of 7.0%. Interest on the Notes is payable quarterly in arrears, on March 31, June 30, September 30 and December 31 of each year until the Notes mature on February 2, 2024. On each interest payment date, the Company is required to make principal payments of \$275,000 with a balloon payment for the remaining \$103.5 million due upon maturity.

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The Company may redeem all or a part of the Notes plus the premium as set forth below, plus accrued and applicable unpaid interest:

<b>Redemption Periods</b>	<b>Percentage Premium</b>
On February 2, 2019 to February 1, 2020	2.0 %
On February 2, 2020 to February 1, 2021	1.5 %
On February 2, 2021 to February 1, 2022	0.5 %
On or after February 2, 2022	— %

The Notes are collateralized by substantially all of the Company's assets and are guaranteed by all of its material subsidiaries.

**Interest Rate Cap Agreement.** The Company maintains an Interest Rate Cap from Capital One, N.A. ("Capital One") in order to manage expected interest rate increases on the Notes. The agreement is for a notional amount of \$50 million and expires on March 31, 2021. The Interest Rate Cap has a strike rate of 3.00% and resets every three months at the end of March, June, September, and December. If the three-month LIBOR exceeds the strike rate at the end of any covered period, the Company will receive cash payments from Capital One. For details regarding fair value measurements, see Note 2.

**Covenants.** The Indenture governing the Notes contains customary representations and warranties, events of default, and positive and negative covenants, including financial covenants. The Company is required to maintain a total leverage ratio, which measures Consolidated EBITDA (as defined in the Indenture) against outstanding debt. The Company is allowed to deduct up to \$15 million of its cash and equivalents (beyond estimated cash utilized in daily operations) in calculating the numerator of such ratio. For the remainder of this year, the total leverage ratio maximum was adjusted to 6.00x as a result of the issuance of the Incremental Notes.

The Company was in compliance with its covenants as of September 30, 2019. However, there can be no assurances that the Company will remain in compliance with all covenants in the future and/or that it would be successful in obtaining waivers or modifications in the event of noncompliance.

## **6. COMMON STOCK WARRANT LIABILITY**

As part of the Company's former Second Lien Credit Facility, on May 13, 2016, the Company granted the Second Lien Credit Facility lenders 1,006,568 warrants, which have an exercise price of \$1.67 and expire on May 13, 2026. The warrants also provide for redemption rights, preemptive rights under certain circumstances to maintain their ownership interest in the Company, piggyback registration rights and mandatory registration rights. In addition to a refinancing, the redemption rights allow the warrant-holders, at their option, to require the Company to repurchase all or a portion of the warrants upon the occurrence of certain events, including: (i) a liquidity event, as defined in the warrant purchase agreement, or (ii) the Company's insolvency. The repurchase value is the 21-day average price of the Company's common stock at the time of such liquidity event, net of the warrant exercise price. If the redemption rights are exercised, the repurchase amount is payable by the Company in cash or through the issuance of an unsecured note with a four-year term and a minimum interest rate of 13.25%, as further defined in the warrant purchase agreement, and would be guaranteed by the Company's subsidiaries. Alternatively, the warrant-holders may choose to have the Company register and sell the shares related to the warrants through a public stock offering.

The Company's debt refinancing of the Second Lien Credit Facility during 2018 was considered a "triggering event" for the possible redemption or registration of the warrants. The Company's warrant-holders have not yet requested the redemption or registration of their outstanding warrants, though they may do so on any six-month anniversary of the refinancing date prior to warrant expiration. Accordingly, the obligation is reflected as a current liability.

The Company measures the fair value of the warrants at each reporting period (see Note 2). At September 30, 2019, the estimated fair value was determined using the following assumptions: an expected contractual term of 6.62 years, an expected stock price volatility rate of 45.33%, an expected dividend yield of 0%, and an expected risk-free interest rate of 1.61%.

## **7. INCOME TAXES**

The Company's effective income tax rate for the three- and nine-months ended September 30, 2019 was (33.2%) and (3.1%), respectively, compared to an effective income tax rate of 7.1% and (11.8%) in the corresponding prior-year periods. The Company's tax rate differs from the statutory rate of 21.0% primarily due to the effects of valuation allowances against net deferred tax assets, as well as certain permanent item differences between tax and financial reporting purposes.

Subsequent to the Company's filing of its quarterly report on Form 10-Q for the period ended June 30, 2019, the Company corrected the impact of the 2017 Tax Act on deferred tax liabilities to reflect that indefinite-lived deferred tax liabilities of \$1.6 million should be netted against certain deferred tax assets and net operating loss carryforwards for purposes of assessing the realizability of those assets. As a result, the Company has reduced the previously reported valuation allowance as of December 31, 2018 by \$1.6 million with a resulting decrease in deferred tax liabilities and accumulated deficit at December 31, 2018 of \$1.6 million. Management believes that the impact of this adjustment is immaterial to the previously issued Consolidated Financial Statements.

## **8. COMMITMENTS AND CONTINGENCIES**

### ***Litigation***

The Company is party to a number of pending legal proceedings related to matters that occurred in the normal course of business. Management does not expect that the outcome of any such proceedings, either individually or in the aggregate, will have a material effect on the Company's financial position, results of operations and cash flows.

### ***Options to Purchase or Lease Land***

**La Posada del Llano Racetrack Proposal in New Mexico.** During July 2018, the Company paid \$125,000 for options to purchase approximately 520 acres of adjoining land in Clovis, New Mexico as part of its racetrack casino proposal to the New Mexico Racing Commission. The proposal was in response to the New Mexico Racing Commission's request for proposals related to the potential issuance of the state's sixth racing license. During July 2019, the Company paid an additional \$125,000 in total to renew these two options, as detailed below. In August 2019, the New Mexico Racing Commission announced that it would not issue the sixth racing license at this time, but may do so in the future. The New Mexico options consisted of:

- A \$75,000 option to purchase 200 acres of land, which ended on the earlier of either July 2019 or 60 days following the granting of the sixth license to conduct horseracing by the New Mexico Racing Commission and New Mexico Gaming Control Board ("License Award") and all related approvals, permits, and other licenses. In July 2019, the Company extended the purchase option by one year for another \$75,000 under the same terms. Prior to the end of this first option extension, the Company may extend the purchase option by one year for an additional \$75,000 under the same terms. Additionally, prior to the end of this first extension period, or as further extended, the Company may purchase the land for \$1.4 million, which can be reduced by the option payments.
- A \$50,000 option to purchase 320 acres of land, which ended on the earlier of either July 2019 or 60 days following the granting of the License Award and all related approvals, permits, and other licenses. In July 2019, the Company extended the purchase option by one year for another \$50,000 under the same terms. Prior to the end of this option extension, the Company may purchase the land for \$1.6 million, which can be reduced by the option payments.

**9. EARNINGS (LOSS) PER SHARE AND STOCKHOLDERS' EQUITY**

The table below reconciles basic and diluted income (loss) per share of common stock:

<i>(In thousands, Unaudited)</i>	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
<b>Numerator:</b>				
Net income (loss) - basic	\$ 938	\$ 1,565	\$ (1,689)	\$ (3,382)
Adjustment for assumed conversion of warrants	—	(463)	—	(886)
Net income (loss) - diluted	\$ 938	\$ 1,102	\$ (1,689)	\$ (4,268)
<b>Denominator:</b>				
Weighted-average common share equivalents - basic	26,980	26,932	26,963	25,702
Potential dilution from share-based awards	521	1,101	—	—
Potential dilution from assumed conversion of warrants	—	457	—	486
Weighted-average common and common share equivalents - diluted	27,501	28,490	26,963	26,188
Anti-dilutive share-based awards and warrants excluded from the calculation of diluted loss per share	1,901	152	3,959	2,576

**10. SHARE-BASED COMPENSATION**

As of September 30, 2019, the Company had 476,968 share-based awards authorized by shareholders and available for grant from the 2015 Equity Incentive Plan (the "2015 Plan").

The following table summarizes information related to the Company's common stock options as of September 30, 2019:

	<b>Number of Stock Options</b>	<b>Weighted Average Exercise Price</b>
Options outstanding at January 1, 2019	2,575,774	\$ 1.67
Granted	436,900	2.06
Exercised	(26,667)	1.70
Canceled/Forfeited	(26,666)	2.01
Expired	(6,667)	2.32
Options outstanding at September 30, 2019	2,952,674	\$ 1.72
Options exercisable at September 30, 2019	2,253,273	\$ 1.57

Share-based compensation expense totaled \$70,000 and \$114,000 for the three months ended September 30, 2019 and 2018, respectively, and \$263,000 and \$521,000 for the nine months ended September 30, 2019 and 2018, respectively. As of September 30, 2019, there was approximately \$0.6 million of unrecognized compensation cost related to unvested stock options previously granted that is expected to be recognized over a weighted-average period of approximately 2.2 years.

As compensation for their annual service, the Company issued a total of 21,524 restricted shares under the 2015 Plan with a one-year transfer restriction to certain non-executive members of its Board of Directors in May 2019.

**11. SEGMENT REPORTING AND DISAGGREGATED REVENUE**

The Company manages its casinos based on geographic regions within the United States. The casino/resort operations include four segments: Silver Slipper Casino and Hotel (Hancock County, Mississippi); Rising Star Casino Resort, consisting of Rising Star Casino Resort (Rising Sun, Indiana) and its ferry boat operations (connecting Rising Sun, Indiana with Boone County, Kentucky); Bronco Billy's Casino and Hotel (including the Christmas Casino & Inn, both in Cripple Creek, Colorado); and the Northern Nevada segment, consisting of Grand Lodge Casino (Incline Village, Nevada) and Stockman's Casino (Fallon, Nevada).

The Company utilizes Adjusted Property EBITDA as the measure of segment profit in assessing performance and allocating resources at the reportable segment level. Adjusted Property EBITDA is defined as earnings before interest and other non-operating income (expense), taxes, depreciation and amortization, pre-opening expenses, impairment charges, asset write-offs, recoveries, gain (loss) from asset disposals, project development and acquisition costs, non-cash share-based compensation expense, and corporate-related costs and expenses that are not allocated to each property.

The following tables present the Company's segment information:

*(In thousands, Unaudited)*

	Three Months Ended September 30, 2019					
	Silver Slipper Casino and Hotel	Rising Star Casino Resort	Bronco Billy's Casino and Hotel	Northern Nevada Casinos	Corporate	Total
<b>Net Revenues</b>						
Casino	\$ 10,718	\$ 7,744	\$ 6,438	\$ 5,744	\$ —	\$ 30,644
Food and beverage	5,676	1,760	1,345	481	—	9,262
Hotel	1,266	1,560	251	—	—	3,077
Other operations	406	671	80	119	—	1,276
	<u>\$ 18,066</u>	<u>\$ 11,735</u>	<u>\$ 8,114</u>	<u>\$ 6,344</u>	<u>\$ —</u>	<u>\$ 44,259</u>
<b>Adjusted Property EBITDA</b>	\$ 3,009	\$ 156	\$ 1,582	\$ 2,108	\$ —	\$ 6,855
<b>Other operating costs and expenses:</b>						
Depreciation and amortization						(2,089)
Corporate expenses						(1,064)
Project development and acquisition costs						(228)
Loss on sale or disposal of asset, net						(10)
Share-based compensation						(70)
<b>Operating income</b>						<u>3,394</u>
<b>Other (expense) income:</b>						
Interest expense, net						(2,428)
Adjustment to fair value of warrants						(262)
						<u>(2,690)</u>
<b>Income before income taxes</b>						704
Income tax benefit						(234)
<b>Net income</b>						<u>\$ 938</u>

(In thousands, Unaudited)

	Three Months Ended September 30, 2018					Total
	Silver Slipper Casino and Hotel	Rising Star Casino Resort	Bronco Billy's Casino and Hotel	Northern Nevada Casinos	Corporate	
<b>Net Revenues</b>						
Casino	\$ 11,635	\$ 7,697	\$ 5,607	\$ 5,828	\$ —	\$ 30,767
Food and beverage	5,061	2,262	1,577	471	—	9,371
Hotel	800	1,555	228	—	—	2,583
Other operations	391	714	108	94	—	1,307
	<u>\$ 17,887</u>	<u>\$ 12,228</u>	<u>\$ 7,520</u>	<u>\$ 6,393</u>	<u>\$ —</u>	<u>\$ 44,028</u>
<b>Adjusted Property EBITDA</b>	\$ 3,072	\$ 831	\$ 1,463	\$ 2,066	\$ —	\$ 7,432
<b>Other operating costs and expenses:</b>						
Depreciation and amortization						(2,094)
Corporate expenses						(960)
Preopening costs						(140)
Project development and acquisition costs						(390)
Share-based compensation						(114)
<b>Operating income</b>						<u>3,734</u>
<b>Other (expense) income:</b>						
Interest expense, net						(2,513)
Adjustment to fair value of warrants						463
						<u>(2,050)</u>
<b>Income before income taxes</b>						1,684
Income tax provision						119
<b>Net income</b>						<u>\$ 1,565</u>

(In thousands, Unaudited)

	Nine Months Ended September 30, 2019					
	Silver Slipper Casino and Hotel	Rising Star Casino Resort	Bronco Billy's Casino and Hotel	Northern Nevada Casinos	Corporate	Total
<b>Net Revenues</b>						
Casino	\$ 34,732	\$ 22,614	\$ 17,244	\$ 12,802	\$ —	\$ 87,392
Food and beverage	16,562	5,373	3,370	1,478	—	26,783
Hotel	3,713	4,544	586	—	—	8,843
Other operations	1,231	1,671	231	265	—	3,398
	<u>\$ 56,238</u>	<u>\$ 34,202</u>	<u>\$ 21,431</u>	<u>\$ 14,545</u>	<u>\$ —</u>	<u>\$ 126,416</u>
<b>Adjusted Property EBITDA</b>	\$ 10,448	\$ 1,163	\$ 3,074	\$ 2,516	\$ —	\$ 17,201
<b>Other operating costs and expenses:</b>						
Depreciation and amortization						(6,263)
Corporate expenses						(3,582)
Project development and acquisition costs						(503)
Loss on sale or disposal of asset, net						(5)
Share-based compensation						(263)
<b>Operating income</b>						<u>6,585</u>
<b>Other (expense) income:</b>						
Interest expense, net						(8,062)
Adjustment to fair value of warrants						(161)
						<u>(8,223)</u>
<b>Loss before income taxes</b>						(1,638)
Income tax provision						51
<b>Net loss</b>						<u>\$ (1,689)</u>

(In thousands, Unaudited)

	Nine Months Ended September 30, 2018					
	Silver Slipper Casino and Hotel	Rising Star Casino Resort	Bronco Billy's Casino and Hotel	Northern Nevada Casinos	Corporate	Total
<b>Net Revenues</b>						
Casino	\$ 34,123	\$ 23,194	\$ 15,955	\$ 13,097	\$ —	\$ 86,369
Food and beverage	14,231	6,610	3,835	1,417	—	26,093
Hotel	2,412	4,529	507	—	—	7,448
Other operations	1,122	1,650	260	244	—	3,276
	<u>\$ 51,888</u>	<u>\$ 35,983</u>	<u>\$ 20,557</u>	<u>\$ 14,758</u>	<u>\$ —</u>	<u>\$ 123,186</u>
<b>Adjusted Property EBITDA</b>	\$ 9,138	\$ 2,100	\$ 3,424	\$ 2,526	\$ —	\$ 17,188
<b>Other operating costs and expenses:</b>						
Depreciation and amortization						(6,300)
Corporate expenses						(3,311)
Preopening costs						(140)
Project development and acquisition costs						(557)
Loss on sale or disposal of asset, net						(79)
Share-based compensation						(521)
<b>Operating income</b>						<u>6,280</u>
<b>Other (expense) income:</b>						
Interest expense, net						(7,519)
Loss on extinguishment of debt						(2,673)
Adjustment to fair value of warrants						886
						<u>(9,306)</u>
<b>Loss before income taxes</b>						<u>(3,026)</u>
Income tax provision						356
<b>Net loss</b>						<u>\$ (3,382)</u>

(In thousands, Unaudited)

	September 30, 2019	December 31, 2018
<b>Total Assets</b>		
Silver Slipper Casino and Hotel	\$ 87,744	\$ 79,094
Rising Star Casino Resort	39,451	39,722
Bronco Billy's Casino and Hotel	44,088	42,780
Northern Nevada Casinos	18,055	12,395
Corporate and Other	19,150	8,281
	<u>\$ 208,488</u>	<u>\$ 182,272</u>

## Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

This management’s discussion and analysis of financial condition and results of operations contains forward-looking statements that involve risks and uncertainties. Please see “Forward-Looking Statements” for a discussion of the uncertainties, risks and assumptions that may cause our actual results to differ materially from those discussed in the forward-looking statements. This discussion should be read in conjunction with our historical financial statements and related notes thereto and the other disclosures contained elsewhere in this Quarterly Report on Form 10-Q, and the audited consolidated financial statements and notes for the fiscal year ended December 31, 2018, which were included in our Annual Report on Form 10-K, filed with the Securities and Exchange Commission (“SEC”) on March 14, 2019. The results of operations for the periods reflected herein are not necessarily indicative of results that may be expected for future periods. Full House Resorts, Inc., together with its subsidiaries, may be referred to as “Full House,” the “Company,” “we,” “our” or “us,” except where stated or the context otherwise indicates.

### Executive Overview

Our primary business is the ownership and/or operation of casino and related hospitality and entertainment facilities, which includes offering casino gambling, hotel accommodations, dining, golfing, RV camping, sports betting, entertainment and retail outlets, among other amenities. We own or operate five casino properties in four states: Mississippi, Colorado, Indiana and Nevada. We view our Mississippi, Colorado and Indiana properties as distinct operating segments and both of our Nevada properties as one operating segment.

Our portfolio consists of the following:

<b>Property</b>	<b>Acquisition Date</b>	<b>Location</b>
Silver Slipper Casino and Hotel	2012	Hancock County, MS (near New Orleans)
Bronco Billy’s Casino and Hotel	2016	Cripple Creek, CO (near Colorado Springs)
Rising Star Casino Resort	2011	Rising Sun, IN (near Cincinnati)
Stockman’s Casino	2007	Fallon, NV (one hour east of Reno)
Grand Lodge Casino (leased and part of the Hyatt Regency Lake Tahoe Resort, Spa and Casino)	2011	Incline Village, NV (North Shore of Lake Tahoe)

Our financial results are dependent upon the number of patrons that we attract to our properties and the amounts those guests spend per visit. While we provide credit at some of our casinos where we are permitted to by gaming regulations, most of our revenues are cash-based, through customers wagering with cash or paying for non-gaming services with cash or credit cards. Our revenues are primarily derived from slot machines, but also include table games, keno, and sports betting. In addition, we derive a significant amount of revenue from our hotels and our food and beverage outlets. We also derive revenues from our golf course at Rising Star, our RV parks as owned at Rising Star and managed at Silver Slipper, and retail outlets and entertainment. We often provide hotel rooms and food and beverages to customers on a complimentary basis; the value of such services are included as revenue in those categories, offset by contra-revenue in the casino revenue category. As a result, the casino revenues in our financial statements reflect patron gaming wins and losses, reduced by the retail value of complimentary services, the value of free play provided to customers, the value of points earned by casino customers that can be redeemed for services or free play, and accruals for certain progressive jackpots offered by the Company.

We may experience significant fluctuations in our quarterly operating results due to seasonality, variations in gaming hold percentages and other factors. Consequently, our operating results for any quarter or year are not necessarily comparable and may not be indicative of future periods’ results.

Our market environment is highly competitive and capital-intensive. We rely on the ability of our properties to generate operating cash flow to pay interest, repay debt, and fund maintenance and certain growth-related capital expenditures. We continuously focus on improving the operating margins of our existing properties through a combination of revenue growth and expense management. We also assess growth and development opportunities, which include capital investments at our existing properties, the development of new properties, and the acquisition of existing properties.

*Recent Developments*

***Sports Wagering in Indiana and Colorado.*** In the second half of 2019, we entered into six sports wagering agreements with three different parties, each allowing such parties to conduct mobile and online sports wagering throughout Indiana and Colorado, as well as the operation of an on-site sportsbook with one of such entities at both Rising Star and Bronco Billy's. In September and October 2019, we received \$2 million and \$1 million, respectively, of the total contracted \$6 million in one-time market access fees. The remaining \$3 million will become payable to the Company once the results from the November 5, 2019 election that ratified sports wagering in Colorado are certified by the state. Additionally, these agreements will generate an aggregate of \$7 million in minimum annual revenues for us, based on the revenue-share structure of the contracting parties' sports wagering operations in Indiana and Colorado, with minimal ongoing expenses expected by us related to these revenues. If any one of the contracting parties generates annual revenues in excess of the minimum amount set forth in its respective sports wagering agreement, we should receive more than \$7 million per year.

***Advancement of American Place Proposal.*** In August 2019, the Company submitted a proposal to construct and operate American Place, a proposed casino and resort destination in Waukegan, Illinois, approximately 35 miles north of downtown Chicago. This proposal was in response to recent legislative efforts to expand gaming in Illinois. In October 2019, the Waukegan City Council advanced the Company's American Place proposal, as well as two other competing proposals, to the Illinois Gaming Board. If selected for the Waukegan gaming license, the Company intends to build a casino with approximately 1,500 slot machines, 60 table games, and a high-end boutique hotel.

***Increase in Amount of Senior Secured Notes.*** In May 2019, we sold an additional \$10 million in aggregate principal amount of senior secured notes due 2024 (the "Incremental Notes"), which were issued on the same day at a price of 99.01% of their face value (a 0.99% original issue discount) pursuant to the indenture (as amended and supplemented, the "Indenture"), dated as of February 2, 2018. The Indenture governs \$100 million of senior secured notes due 2024 (the "Original Notes") that we previously issued on February 2, 2018. The Incremental Notes have the same maturity date, interest rate, class and series as the Original Notes (collectively, the "Notes") for all purposes under the Indenture. Proceeds from the Incremental Notes have been used or are expected to be used to (i) provide additional liquidity for the construction of the Phase One parking garage at Bronco Billy's Casino and Hotel and other capital expenditures; (ii) pay fees and expenses incurred in connection with the Incremental Notes offering; and (iii) provide funds for general corporate purposes.

***Bronco Billy's Expansion.*** In 2018, we began our expansion of Bronco Billy's, which we anticipate completing in two phases. Phase One of the Bronco Billy's expansion project includes the construction of an approximately 300-space parking garage and connector building, the purchase of the Imperial Hotel in June 2018 and certain other parcels of land, and the reopening and rebranding of the Imperial Casino and Hotel as the Christmas Casino & Inn in November 2018. We began construction of the parking garage, the major component of Phase One, in the second quarter of 2019 and expect to complete Phase One in 2020. Phase Two of the Bronco Billy's expansion project, which is expected to include a new luxury hotel tower, spa, convention and entertainment center, two new restaurants, and a significant upgrade to the Bronco Billy's casino, is contingent upon receipt of financing on acceptable terms, among other contingencies.

***Racetrack Proposal.*** In the second quarter of 2019, we renewed our two purchase options through July 2020 for approximately 520 acres of adjoining land in Clovis, New Mexico as part of our La Posada del Llano racetrack casino proposal (see Note 8). In August 2019, the New Mexico Racing Commission announced that it would not issue the sixth racing license at this time, but may do so in the future.

## Key Performance Indicators

We use several key performance indicators to evaluate the operations of our properties. These key performance indicators include the following:

### *Gaming revenue indicators:*

Slot coin-in is the gross dollar amount wagered in slot machines and table game drop is the total amount of cash or credit exchanged into chips at table games for use by our customers. Slot coin-in and table game drop are indicators of volume.

Slot win is the difference between customer wagers and customer winnings on slot machines. Table game hold is the difference between the amount of money or markers exchanged into chips at the tables and customer winnings paid. Slot win and table game hold percentages represent the relationship between slot win and coin-in and table game win and drop.

### *Room revenue indicators:*

Hotel occupancy rate is an indicator of the utilization of our available rooms. Complimentary room sales, or the retail value of accommodations gratuitously furnished to customers, are included in the calculation of the hotel occupancy rate.

### *Adjusted EBITDA, Adjusted Property EBITDA and Adjusted Property EBITDA Margin:*

Management uses Adjusted EBITDA as a measure of our performance. For a description of Adjusted EBITDA, see “Non-GAAP Financial Measure.” We utilize Adjusted Property EBITDA, a financial measure in accordance with generally accepted accounting principles in the United States of America (“GAAP”), as the measure of segment profit in assessing performance and allocating resources at the reportable segment level. For information regarding our operating segments, see Note 11 of our Condensed Notes to Consolidated Financial Statements included in this quarterly report. In addition, we use Adjusted Property EBITDA Margin, which is calculated by dividing Adjusted Property EBITDA by the property’s net revenues.

**Results of Operations**

*Consolidated operating results*

The following tables summarize our consolidated operating results for the three- and nine-months ended September 30, 2019 and 2018:

<i>(In thousands)</i>	Three Months Ended			Nine Months Ended		
	September 30,		Percent Change	September 30,		Percent Change
	2019	2018		2019	2018	
Net revenues	\$ 44,259	\$ 44,028	0.5 %	\$ 126,416	\$ 123,186	2.6 %
Operating expenses	40,865	40,294	1.4 %	119,831	116,906	2.5 %
Operating income	3,394	3,734	(9.1)%	6,585	6,280	4.9 %
Interest and other non-operating expenses, net	2,690	2,050	31.2 %	8,223	9,306	(11.6)%
Income tax (benefit) expense	(234)	119	(296.6)%	51	356	(85.7)%
Net income (loss)	\$ 938	\$ 1,565	(40.1)%	\$ (1,689)	\$ (3,382)	(50.1)%

<i>(In thousands)</i>	Three Months Ended			Nine Months Ended		
	September 30,		Percent Change	September 30,		Percent Change
	2019	2018		2019	2018	
<b>Casino revenues</b>						
Slots	\$ 25,132	\$ 25,541	(1.6)%	\$ 72,418	\$ 72,309	0.2 %
Table games	4,993	4,999	(0.1)%	13,281	13,586	(2.2)%
Other	519	227	128.6 %	1,693	474	257.2 %
	<u>30,644</u>	<u>30,767</u>	<u>(0.4)%</u>	<u>87,392</u>	<u>86,369</u>	<u>1.2 %</u>
<b>Non-casino revenues, net</b>						
Food and beverage	9,262	9,371	(1.2)%	26,783	26,093	2.6 %
Hotel	3,077	2,583	19.1 %	8,843	7,448	18.7 %
Other	1,276	1,307	(2.4)%	3,398	3,276	3.7 %
	<u>13,615</u>	<u>13,261</u>	<u>2.7 %</u>	<u>39,024</u>	<u>36,817</u>	<u>6.0 %</u>
<b>Total net revenues</b>	<u>\$ 44,259</u>	<u>\$ 44,028</u>	<u>0.5 %</u>	<u>\$ 126,416</u>	<u>\$ 123,186</u>	<u>2.6 %</u>

The following discussion is based on our consolidated financial statements for the three- and nine-months ended September 30, 2019 and 2018.

**Revenues.** Consolidated net revenues for the three-month period increased slightly due to higher guest volumes at Silver Slipper, which translated to increased buffet covers, hotel revenues, and table games revenues. The Silver Slipper Sports Book was also open for the full quarter, versus a partial quarter last year. Additionally, increases in slot and table game revenues with the opening of the Christmas Casino at Bronco Billy's in November 2018 also helped to offset revenue declines at Rising Star, while Northern Nevada remained relatively flat for the quarter.

Consolidated net revenues for the nine-month period increased primarily due to a stronger first half of 2019 at Silver Slipper, similarly due to higher guest volumes, which translated to increased restaurant covers, hotel revenues, and table game revenues. Revenue increases also reflect the openings of the Silver Slipper Sports Book in August 2018 and the Christmas Casino at Bronco Billy's in November 2018. These increases helped to offset revenue declines due to lower guest volumes at our Northern Nevada and Rising Star segments.

See further information within our reportable segments described below.

**Operating Expenses.** Consolidated operating expenses for the three-month period increased slightly due to the launch of a significant mass marketing campaign during the third quarter of 2019 to introduce several of Rising Star’s new amenities, including its new Ben’s Bistro, its ferry service, and its RV park, as well as increases in operating expenses reflecting the addition of ferry boat operations, which began in September 2018. At Silver Slipper, higher variable costs were attributed to revenue increases, where additional food covers resulted in higher food costs and a full period of operations at the Silver Slipper Sports Book – which was not open until August 2018 – resulted in more fees paid to our sports book operations partner versus the prior-year period. At Bronco Billy’s, increases in operating expenses were attributed to the Christmas Casino & Inn, including slot machine leases and participation agreements, other property-related costs, additional labor, and gaming taxes and fees.

Consolidated operating expenses for the nine-month period increased for the reasons mentioned above, in addition to higher gaming-related taxes and variable rent (see Note 3) at Silver Slipper as a result of casino revenue increase. Increased marketing spend earlier during the first half of 2019 at Silver Slipper also proved successful in driving revenue growth for the year-to-date period. The remaining increases in operating expenses were primarily due to increased labor costs and company-wide increases to overall benefits costs.

See further information within our reportable segments described below.

#### **Interest and Other Non-Operating Expenses.**

##### *Interest Expense*

Interest expense consists of the following:

<i>(In thousands)</i>	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
Interest cost (excluding loan fee amortization)	\$ 2,651	\$ 2,469	\$ 7,735	\$ 7,292
Amortization of debt issuance costs and discount	247	197	845	595
Change in fair value of interest rate cap agreement	8	(41)	90	(40)
Capitalized interest	(478)	(112)	(608)	(328)
	<u>\$ 2,428</u>	<u>\$ 2,513</u>	<u>\$ 8,062</u>	<u>\$ 7,519</u>

The decrease in interest expense for the three-month period is primarily due to the increase in capitalized interest for our ongoing expansion project at Bronco Billy’s.

The increase in interest expense for the nine-month period is primarily due to the total amount of indebtedness as a result of the issuance of the Incremental Notes in May 2019. Additionally, the rise in the three-month London Interbank Offered Rate (“LIBOR”), when compared to the prior year period, also affected the total interest expense due for the Notes.

##### *Other Non-Operating Expenses, Net*

For the three- and nine-month periods ended September 30, 2019, we had approximately \$262,000 and \$161,000 of other non-operating expenses from the fair value adjustment to our outstanding warrants, which is a non-cash item related to changes in our stock price. This compares to \$463,000 of other non-operating income and \$1,787,000 of other non-operating expense for the three- and nine-month periods ended September 30, 2018, respectively, which reflect a fair value adjustment to our outstanding warrants for both periods and a loss on the extinguishment of debt for the nine-month period. During each reporting period, increases in our share price result in increases in the value of the warrants, causing a non-cash loss. Conversely, decreases in our share price result in decreases in the value of the warrants, causing a non-cash gain.

**Income Tax Expense.** Income tax benefit was \$(0.2) million and income tax provision was \$0.1 million for the three- and nine-month periods ended September 30, 2019, which resulted in effective income tax rates of (33.2%) and (3.1%), respectively.

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We do not expect to pay any federal income taxes or receive any federal tax refunds related to our 2019 results. Tax losses incurred in 2019 may offset taxable income in future years. However, because of the level of uncertainty regarding sufficient prospective income, we currently maintain a valuation allowance against our remaining deferred tax assets.

*Operating Results – Reportable Segments*

We manage our casinos based on geographic regions within the United States. Accordingly, Stockman’s and Grand Lodge Casino comprise our Northern Nevada business segment, while Silver Slipper, Bronco Billy’s and Rising Star are distinct segments. Our Rising Star segment includes ferry boat operations between Indiana and Kentucky, and our Bronco Billy’s segment includes the Christmas Casino & Inn, near Bronco Billy’s in Cripple Creek, Colorado.

The following table presents detail by segment of our consolidated net revenue and Adjusted EBITDA; see “Non-GAAP Financial Measure” for additional information. Additionally, management uses Adjusted Property EBITDA as the measure of segment profit in accordance with GAAP.

<i>(In thousands)</i>	<b>Three Months Ended</b>		<b>Percent</b>	<b>Nine Months Ended</b>		<b>Percent</b>
	<b>September 30,</b>			<b>September 30,</b>		
	<b>2019</b>	<b>2018</b>	<b>Change</b>	<b>2019</b>	<b>2018</b>	<b>Change</b>
<b>Net revenues</b>						
Silver Slipper Casino and Hotel	\$ 18,066	\$ 17,887	1.0 %	\$ 56,238	\$ 51,888	8.4 %
Rising Star Casino Resort	11,735	12,228	(4.0)%	34,202	35,983	(4.9)%
Bronco Billy’s Casino and Hotel	8,114	7,520	7.9 %	21,431	20,557	4.3 %
Northern Nevada Casinos	6,344	6,393	(0.8)%	14,545	14,758	(1.4)%
	<u>\$ 44,259</u>	<u>\$ 44,028</u>	<u>0.5 %</u>	<u>\$ 126,416</u>	<u>\$ 123,186</u>	<u>2.6 %</u>
<b>Adjusted Property EBITDA and Adjusted EBITDA</b>						
Silver Slipper Casino and Hotel	\$ 3,009	\$ 3,072	(2.1)%	\$ 10,448	\$ 9,138	14.3 %
Rising Star Casino Resort	156	831	(81.2)%	1,163	2,100	(44.6)%
Bronco Billy’s Casino and Hotel	1,582	1,463	8.1 %	3,074	3,424	(10.2)%
Northern Nevada Casinos	2,108	2,066	2.0 %	2,516	2,526	(0.4)%
Adjusted Property EBITDA	6,855	7,432	(7.8)%	17,201	17,188	0.1 %
Corporate	(1,064)	(960)	10.8 %	(3,582)	(3,311)	8.2 %
Adjusted EBITDA	<u>\$ 5,791</u>	<u>\$ 6,472</u>	<u>(10.5)%</u>	<u>\$ 13,619</u>	<u>\$ 13,877</u>	<u>(1.9)%</u>

*Silver Slipper Casino and Hotel*

Net revenues during the three-month period increased by 1.0%, primarily due to near record-breaking guest volumes, which drove increases in both buffet covers and hotel revenues. Silver Slipper continues to benefit from recent property investments, including the May 2019 renovation of its casino and buffet and the August 2018 opening of its sports book. These increases were despite the impact of Hurricane Barry in July 2019. Although the hurricane did not close the casino, its passage brought significant wind and rainfall to the area and adversely impacted business on an important weekend.

For the nine-month period, net revenues grew 8.4%, similarly due to the reasons stated above. Combined with improved weather in the first quarter of 2019, as compared to the sub-freezing weather from the prior-year period, these changes helped increase customer counts and restaurant covers, which translated to revenue increases as further discussed below.

Casino revenue decreased by 7.9% for the three-month period, despite near record-breaking guest volumes, due primarily to a decrease in win percentage. Casino revenue declines were also attributed to the effects of Hurricane Barry, which affected the volume on a key weekend in July 2019. However, for the nine-month period, casino revenue increased by 1.8%, driven mostly by the addition of sports book operations in August 2018.

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Non-casino revenue rose 17.5% and 21.1% for the three- and nine-month periods, respectively. This was driven by a 12.2% increase in food and beverage revenues during the quarter and a 16.4% increase for the nine-month period, reflecting increases in total restaurant covers stemming from the recent renovations and increases in the pricing of the buffet. Hotel occupancy declined to 87.0% for the third quarter of 2019 from 90.9% in the prior-year period, and fell to 89.1% for the nine-month period of 2019 from 92.7% for the prior-year period. Despite this decline, hotel revenues increased by 58.3% and 53.9% for the three- and nine-month periods, respectively, of 2019 due to an increase in the average daily room rate.

Adjusted Property EBITDA for the three-month period decreased by 2.1% due to the reasons described above. For the nine-month period, Adjusted Property EBITDA rose by 14.3%. A property-wide focus on expense management, which began in the first half of 2018, continued to benefit operations during the 2019 period, primarily with respect to labor efficiencies. We also continue to improve and broaden the Silver Slipper's marketing efforts. Adjusted Property EBITDA Margin decreased to 16.7% for the third quarter of 2019 from 17.2% for the prior period, but increased to 18.6% for the nine-month period of 2019 from 17.6% for the prior-year period.

### ***Rising Star Casino Resort***

Net revenues during the three-month period decreased due to lower business volumes, which we believe resulted from two ongoing road construction projects, as well as the opening in September 2018 of a racino located at a racetrack in Louisville, Kentucky. The repaving of the key highway leading to the property started in the first quarter of 2019, while a second project affecting an alternate route to the property started in the second quarter. Both projects are expected to be completed by the end of 2019. Casino revenue increased slightly by 0.6%, attributed to an increase in slot volume but slightly lower hold. Food and beverage revenues decreased due to the closure of a restaurant for most of the quarter for its transformation into the new Ben's Bistro, which opened in mid-September 2019, in addition to a decline in guest volumes. The breakfast buffet was discontinued this year starting in February 2019; it was replaced by a continental breakfast, which is included as part of a new daily resort fee. Hotel revenues were approximately flat for the quarter, with lower occupancy offset by a higher average daily room rate and the implementation of the daily resort fee.

Similarly, net revenues during the nine-month period decreased due to lower business volumes for the reasons described above. Casino revenue decreased by 2.5%, reflecting a 0.5% decrease in slot revenue due to lower volumes and a relatively flat hold percentage. Casino revenue was also affected by a 10.6% decrease in table games revenue and a 1.9 percentage point decrease in table games hold. Due in part to traffic delays resulting from the construction projects, we continued to aggressively market our free-of-charge ferry boat to neighboring Boone County, Kentucky, as an easier travel alternative to our property for many customers. We believe that this initiative has helped offset the effects of construction traffic.

Adjusted Property EBITDA for the three- and nine-month periods decreased by 81.2% and 44.6%, respectively, due to the revenue declines described above, recent severance expenses mostly within the third quarter related to management changes at the property, and a significant mass marketing campaign during the third quarter of 2019 to introduce several of Rising Star's new amenities – including Ben's Bistro, our ferry service, and our RV park – to the communities surrounding Rising Star and Cincinnati. Moreover, expenses in the 2019 period reflect additional costs to operate the ferry boat, which began operations in September 2018. As a result, Adjusted Property EBITDA Margin declined to 1.3% from 6.8% in the prior-year quarter.

Recent legislative changes in Indiana, including the introduction of sports wagering (with on-site sports wagering expected to begin operations in the fourth quarter of 2019, followed in the months thereafter by online sports wagering) and a reduction in certain gaming tax rates (beginning in July 2021), are expected to benefit the property's operating results over the long-term. Of note, we recently signed sports wagering agreements with three different sports betting companies related to Indiana. In summary, these agreements allow the Company to:

- Receive one-time market access fees for Indiana totaling \$3.0 million, of which \$2.0 million was received by the Company in September and \$1.0 million in October 2019;

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- Receive a share of net sports wagering revenues, with Full House's portion of such revenues contractually guaranteed to total at least \$3.5 million annually for Indiana. If any one of our Indiana contracting parties generates annual revenues in excess of the minimum amount set forth in its respective sports wagering agreement, our annual revenues from sports wagering in Indiana should exceed \$3.5 million. The Company expects to have minimal ongoing expenses related to these revenues; and
- Have a term length of at least 10 years for each of the sports wagering agreements. These contracts can be extended to a total length of up to 20 years upon mutual agreement of us and the relevant third party.

These improvements may be somewhat offset by the acceleration in the law to January 2020, from 2021, for the introduction of table games at racetrack casinos in the Indianapolis area. While the two racetracks near Indianapolis do not have live table games today, they do currently have electronic table games, as well as slot machines.

### ***Bronco Billy's Casino and Hotel***

Net revenues for the three- and nine-month periods increased by 7.9% and 4.3%, respectively, due to the addition of the Christmas Casino & Inn in November 2018 and revamped marketing. Slot volumes were lower in the third quarter and during the nine-month period, while slot hold percentages increased by 0.9 and 0.5 percentage points, respectively. This resulted in a 13.4% increase in slot revenues in the third quarter, and by 7.8% for the nine-month period, despite snow storms on certain key weekend periods in the first quarter of 2019. Table games volumes were higher in the third quarter and during the year, as were their hold percentages, increasing by 4.5 and 2.0 percentage points, respectively. Food and beverage revenues decreased during the quarter and nine-month period, as a reduction in operating hours resulted in fewer covers. Hotel revenues increased by 10.1% and 15.6% for the respective three- and nine-month periods due to the acquisition of the Imperial Hotel in mid-2018, which was rebranded as part of the Christmas Casino & Inn.

Adjusted Property EBITDA for the three-month period increased by 8.1% and for the nine-month period decreased by 10.2%. For the three-month period, the increase was due to the revenue increases described above. Additionally, our revamped marketing programs were both more efficient and more effective than the programs that they replaced. For the nine-month period, the decrease was primarily due to increased facility costs related to operating the Christmas Casino & Inn, transition costs related to management changes at the property earlier in 2019, and an increase to the state's minimum wage that went into effect on January 1, 2019. Adjusted Property EBITDA Margin remained flat at 19.5% from the prior-year quarter.

Additionally, similar to Rising Star, we recently signed sports wagering agreements with three different sports betting companies related to Colorado. In summary, these agreements allow the Company to:

- Receive one-time market access fees for Colorado totaling \$3.0 million, which will become payable to us once the results from the November 5, 2019 election that ratified sports wagering in Colorado are certified by the state;
- Receive a share of net sports wagering revenues, with Full House's portion of the revenues guaranteed to total at least \$3.5 million annually for Colorado. If any one of our Colorado contracting parties generates annual revenues in excess of the minimum amounts set forth in its respective sports wagering agreement, our annual revenues from sports wagering in Colorado should exceed \$3.5 million. The Company expects to have minimal ongoing expenses related to these revenues; and
- Have a term length of at least 10 years for each of the sports wagering agreements. These contracts can be extended to a total length of up to 20 years upon mutual agreement of us and the relevant third party.

The market in Cripple Creek is seasonal, favoring the summer months.

### ***Northern Nevada***

Our Northern Nevada operations have historically been seasonal, with the summer months accounting for a disproportionate share of annual revenues. Additionally, snowfall levels during the winter months also frequently have a positive or negative effect. Grand Lodge Casino is located near several ski resorts, including Alpine Meadows, Northstar and Squaw Valley. Normally, we benefit from a “good” snow year, resulting in extended periods of operation at the nearby ski areas.

During the third quarter of 2019, net revenues decreased by 0.8%, reflecting slightly lower volume and a relatively flat hold percentage for slots at Grand Lodge Casino, offset by improvements in table game revenues. Food and beverage revenue at Stockman’s Casino remained relatively flat at \$0.5 million despite the closure of its steakhouse for renovation during part of the quarter. That steakhouse renovation was completed in October 2019.

For the nine-month period, net revenues decreased by 1.4%. This was in part due to a 0.8 percentage point decrease in the table games hold percentage at Grand Lodge Casino, decreasing to 13.9% in the 2019 year-to-date period as compared to 14.8% for the prior-year period.

Adjusted Property EBITDA for the three months ended September 30, 2019 was relatively flat at \$2.1 million, with Adjusted Property EBITDA Margin increasing slightly to 33.2% from 32.3% in the prior-year quarter. Similarly, Adjusted Property EBITDA for the nine-month period remained flat at \$2.5 million, which resulted in Adjusted Property EBITDA Margin increasing slightly to 17.3% from 17.1% in the prior year. In September of 2018, we canceled our contract for exclusive use of certain rooms with Hyatt that we reserved for gaming customers on a complimentary basis, which helped to ameliorate the decline in revenues in both the third quarter and nine-month periods.

### ***Corporate***

Corporate expenses for the three- and nine-month periods increased by \$104,000 and \$271,000, respectively. A portion of this increase is due to the use of restricted shares for payment of senior management bonuses in the first quarter of 2018 (relating to the year 2017) instead of cash. Corporate expenses in 2019 also rose due to an increase in professional fees and overall increases to benefits costs.

### ***Non-GAAP Financial Measure***

“Adjusted EBITDA” is earnings before interest and other non-operating income (expense), taxes, depreciation and amortization, pre-opening expenses, impairment charges, asset write-offs, recoveries, gain (loss) from asset disposals, project development and acquisition costs, and non-cash share-based compensation expense. Adjusted EBITDA information is presented solely as supplemental disclosure to measures reported in accordance with generally accepted accounting principles in the United States of America (“GAAP”) because management believes this measure is (i) a widely used measure of operating performance in the gaming and hospitality industries and (ii) a principal basis for valuation of gaming and hospitality companies. In addition, a version of Adjusted EBITDA (known as Consolidated EBITDA) is utilized in the covenants within our indenture, although not necessarily defined in the same way as above. Adjusted EBITDA is not, however, a measure of financial performance or liquidity under GAAP. Accordingly, this measure should be considered supplemental and not a substitute for net income (loss) or cash flows as an indicator of the Company’s operating performance or liquidity.

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The following table presents a reconciliation of net income (loss) and operating income to Adjusted EBITDA:

<i>(In thousands)</i>	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
<b>Net income (loss)</b>	\$ 938	\$ 1,565	\$ (1,689)	\$ (3,382)
(Benefit) provision for income taxes	(234)	119	51	356
Interest expense, net of amounts capitalized	2,428	2,513	8,062	7,519
Loss on extinguishment of debt	—	—	—	2,673
Adjustment to fair value of warrants	262	(463)	161	(886)
<b>Operating income</b>	<b>3,394</b>	<b>3,734</b>	<b>6,585</b>	<b>6,280</b>
Preopening costs	—	140	—	140
Project development and acquisition costs	228	390	503	557
Depreciation and amortization	2,089	2,094	6,263	6,300
Loss on sale or disposal of assets, net	10	—	5	79
Share-based compensation	70	114	263	521
<b>Adjusted EBITDA</b>	<b>\$ 5,791</b>	<b>\$ 6,472</b>	<b>\$ 13,619</b>	<b>\$ 13,877</b>

The following tables present reconciliations of operating income (loss) to Adjusted Property EBITDA and Adjusted EBITDA.

**Three Months Ended September 30, 2019**

*(In thousands)*

	<b>Operating</b>	<b>Depreciation</b>	<b>Loss on</b>	<b>Project</b>	<b>Share-Based</b>	<b>Adjusted</b>
	<b>Income</b>	<b>and</b>	<b>Sale</b>	<b>Development</b>	<b>Compensation</b>	<b>Property</b>
	<b>(Loss)</b>	<b>Amortization</b>	<b>of Assets</b>	<b>and</b>		<b>EBITDA</b>
				<b>Acquisition</b>		<b>and</b>
				<b>Costs</b>		<b>Adjusted</b>
						<b>EBITDA</b>
<b>Casino properties</b>						
Silver Slipper Casino and Hotel	\$ 2,119	\$ 883	\$ 7	\$ —	\$ —	\$ 3,009
Rising Star Casino Resort	(445)	601	—	—	—	156
Bronco Billy's Casino and Hotel	1,156	423	3	—	—	1,582
Northern Nevada Casinos	1,964	144	—	—	—	2,108
	<u>4,794</u>	<u>2,051</u>	<u>10</u>	<u>—</u>	<u>—</u>	<u>6,855</u>
<b>Other operations</b>						
Corporate	(1,400)	38	—	228	70	(1,064)
	<u>\$ 3,394</u>	<u>\$ 2,089</u>	<u>\$ 10</u>	<u>\$ 228</u>	<u>\$ 70</u>	<u>\$ 5,791</u>

**Three Months Ended September 30, 2018**  
*(In thousands)*

	<b>Operating Income (Loss)</b>	<b>Depreciation and Amortization</b>	<b>Preopening Costs</b>	<b>Project Development and Acquisition Costs</b>	<b>Share-Based Compensation</b>	<b>Adjusted Property EBITDA and Adjusted EBITDA</b>
<b>Casino properties</b>						
Silver Slipper Casino and Hotel	\$ 2,212	\$ 860	\$ —	\$ —	\$ —	\$ 3,072
Rising Star Casino Resort	74	651	106	—	—	831
Bronco Billy's Casino and Hotel	1,084	345	34	—	—	1,463
Northern Nevada Casinos	1,867	199	—	—	—	2,066
	<u>5,237</u>	<u>2,055</u>	<u>140</u>	<u>—</u>	<u>—</u>	<u>7,432</u>
<b>Other operations</b>						
Corporate	(1,503)	39	—	390	114	(960)
	<u>\$ 3,734</u>	<u>\$ 2,094</u>	<u>\$ 140</u>	<u>\$ 390</u>	<u>\$ 114</u>	<u>\$ 6,472</u>

Operating expenses deducted to arrive at operating income (loss) in the above tables for the three-month period ended September 30, 2019 and 2018 included facility rents related to: (i) Silver Slipper of \$0.4 million for both periods, (ii) Northern Nevada of \$0.5 million for both periods, and (iii) Bronco Billy's of \$0.2 million during 2019 and \$0.1 million during 2018.

**Nine Months Ended September 30, 2019**  
*(In thousands)*

	<b>Operating Income (Loss)</b>	<b>Depreciation and Amortization</b>	<b>Loss on Sale of Assets</b>	<b>Project Development and Acquisition Costs</b>	<b>Share-Based Compensation</b>	<b>Adjusted Property EBITDA and Adjusted EBITDA</b>
<b>Casino properties</b>						
Silver Slipper Casino and Hotel	\$ 7,844	\$ 2,599	\$ 5	\$ —	\$ —	\$ 10,448
Rising Star Casino Resort	(637)	1,800	—	—	—	1,163
Bronco Billy's Casino and Hotel	1,770	1,304	—	—	—	3,074
Northern Nevada Casinos	2,070	446	—	—	—	2,516
	<u>11,047</u>	<u>6,149</u>	<u>5</u>	<u>—</u>	<u>—</u>	<u>17,201</u>
<b>Other operations</b>						
Corporate	(4,462)	114	—	503	263	(3,582)
	<u>\$ 6,585</u>	<u>\$ 6,263</u>	<u>\$ 5</u>	<u>\$ 503</u>	<u>\$ 263</u>	<u>\$ 13,619</u>

**Nine Months Ended September 30, 2018**  
(In thousands)

	Operating	Depreciation	Loss on		Project		Adjusted
	Income	and	Disposal	Preopening	Development	Share-Based	Property
	(Loss)	Amortization	of	Costs	and	Compensation	EBITDA
			Assets		Acquisition		and
					Costs		Adjusted
							EBITDA
<b>Casino properties</b>							
Silver Slipper Casino and Hotel	\$ 6,646	\$ 2,491	\$ 1	\$ —	\$ —	\$ —	\$ 9,138
Rising Star Casino Resort	103	1,882	9	106	—	—	2,100
Bronco Billy's Casino and Hotel	2,127	1,194	69	34	—	—	3,424
Northern Nevada Casinos	1,909	617	—	—	—	—	2,526
	<u>10,785</u>	<u>6,184</u>	<u>79</u>	<u>140</u>	<u>—</u>	<u>—</u>	<u>17,188</u>
<b>Other operations</b>							
Corporate	(4,505)	116	—	—	557	521	(3,311)
	<u>\$ 6,280</u>	<u>\$ 6,300</u>	<u>\$ 79</u>	<u>\$ 140</u>	<u>\$ 557</u>	<u>\$ 521</u>	<u>\$ 13,877</u>

Operating expenses deducted to arrive at operating income (loss) in the above tables for the nine-month period ended September 30, 2019 and 2018 included facility rents related to: (i) Silver Slipper of \$1.3 million during 2019 and \$1.2 million during 2018, (ii) Northern Nevada of \$1.4 million for both periods, and (iii) Bronco Billy's of \$0.5 million during 2019 and \$0.3 million during 2018.

**Liquidity and Capital Resources**

*Cash Flows*

As of September 30, 2019, we had \$27.8 million of unrestricted cash and equivalents. Management estimates that approximately \$10 million of cash and equivalents is currently required for our day-to-day operations.

Our casinos are our primary sources of income and operating cash flow. There can be no assurance that our business will generate sufficient cash flow from operations or that future borrowings will be available in amounts sufficient to enable us to pay our indebtedness or fund our other liquidity needs, including our growth projects. Subject to financial, economic, competitive, regulatory and other uncertainties, many beyond our control, we believe that adequate financial resources (including from existing cash balances, operating cash flows and available credit) will be available to fund ongoing operating requirements over the next 12 months. However, we may need to refinance our debt and/or seek additional debt and/or equity financing to compete effectively and/or grow our business. Management is reviewing market conditions and exploring financing options, though there can be no assurances of our ability to obtain any additional financing to fund growth efforts and continue to expand. As discussed above, on May 10, 2019, we sold an additional \$10 million in Incremental Notes. The proceeds of the Incremental Notes have been and are expected to be used, among other things, to provide additional liquidity for our Phase One expansion of Bronco Billy's, as well as for general corporate purposes (see Note 5).

**Cash flows – operating activities.** On a consolidated basis, cash provided by operations during the nine-months ended September 30, 2019 was \$5.7 million, compared to cash provided by operations of \$6.4 million in the prior-year period. Trends in our operating cash flows tend to follow trends in operating income, excluding non-cash charges, but are also affected by

changes in working capital. Comparing the 2019 and 2018 periods, our operating cash flows decreased due to working capital changes, which more than offset the increase in our operating income. The 2019 period also included the receipt of \$2.0 million related to one-time market access fees for sports betting at Rising Star and in Indiana, as discussed elsewhere in this document.

**Cash flows – investing activities.** On a consolidated basis, cash used in investing activities during the nine-months ended September 30, 2019 was \$6.2 million, which primarily related to capital expenditures for maintenance and certain growth-related projects, including the Phase One expansion at Bronco Billy's, the remodeling of the Silver Slipper casino and the renovation of the Stockman's Steakhouse. Cash used in investing activities during the prior-year period was \$14.2 million, related primarily to the ferry boat and other projects at Rising Star, the purchase of the Imperial Hotel and other land near Bronco Billy's, and design work related to the Company's planned expansion at Bronco Billy's.

**Cash flows – financing activities.** On a consolidated basis, cash provided by financing activities during the nine-months ended September 30, 2019 was \$7.7 million, which was primarily related to proceeds from the Incremental Notes, offset by both the finance lease at Rising Star (see Note 3) and the increased principal payments related to the Notes. Cash provided by financing activities for the prior-year period was \$8.7 million, which was primarily related to proceeds from the registered direct equity offering that we completed in March 2018 and offset by payments related to the Company's refinancing of its credit facilities, loan and lease principal payments, and purchase of an interest rate cap.

#### *Other Factors Affecting Liquidity*

We have significant outstanding debt and contractual obligations in addition to planned capital expenditures. We expect to meet these obligations and planned capital expenditure requirements primarily through future anticipated operating cash flows, cash and equivalents and, in the case of our longer-term expansion of Bronco Billy's, potentially through additional debt and/or equity. However, our operations are subject to financial, economic, competitive, regulatory and other factors, many of which are beyond our control. If we are unable to generate sufficient operating cash flow and/or the capital markets do not facilitate the issuance of additional debt, we could be required to adopt one or more alternatives, such as reducing, delaying, or eliminating certain planned capital expenditures, selling assets, or obtaining additional equity financing. We believe the sports betting agreements signed in the third quarter may meaningfully improve our credit ratios and may improve our access to, and cost of, debt.

**Long-term Debt.** As discussed above in the "Executive Overview," we issued \$10 million of Incremental Notes on May 10, 2019 which, similar to our \$100 million of Original Notes issued on February 2, 2018, mature on February 2, 2024. The total \$110 million of Notes bear interest at the greater of the three-month LIBOR or 1.0%, plus a margin rate of 7.0%. The Indenture governing the Notes provides for a 50 basis point interest premium if Mr. Lee reduces his equity interests by 50% or more while serving as our CEO. Mr. Lee has no current intention to sell any shares. Interest on the Notes is payable quarterly in arrears, on March 31, June 30, September 30 and December 31 of each year until the Notes mature on February 2, 2024. On each interest payment date (as amended), we are required to make increased principal payments of \$275,000 (beginning June 30, 2019) with a balloon payment for the remaining \$103.5 million due upon maturity. As of September 30, 2019, the total balance of the Notes was \$108.2 million, accruing interest at a rate of 9.10%. Mandatory prepayments of the Notes will be required upon the occurrence of certain events, including sales of certain assets. We may redeem the Notes, in whole or in part, at any time at the applicable redemption price plus accrued and unpaid interest. The redemption price is currently 102% of par through February 1, 2020 and then reduces to 101.5% (through February 1, 2021), 100.5% (through February 1, 2022), and 100% thereafter.

The Indenture governing the Notes contains customary representations and warranties, events of default, and positive and negative covenants. We are required to maintain financial covenants, including a total leverage ratio, which measures Consolidated EBITDA (as defined in the Indenture) against outstanding debt. For the remainder of this year, the total leverage ratio requirement has been adjusted to 6.00x as a result of the issuance of the Incremental Notes. See Note 5 to the accompanying consolidated financial statements for more information about our Indenture governing the Notes.

As of September 30, 2019, we were in compliance with our covenants under the Indenture; however, there can be no assurance that we will remain in compliance with all covenants in the future.

**Interest Rate Cap Agreement.** We maintain an interest rate cap (“Interest Rate Cap”) with Capital One, N.A. to minimize the effect of interest rate increases on roughly half of our outstanding borrowings with a notional amount of \$50 million and strike rate of 3.00%, which resets every three months at the end of March, June, September, and December. The Interest Rate Cap expires on March 31, 2021 and is presented accordingly on our consolidated balance sheet under “Deposits and other” as a non-current asset (see Note 5).

**Common Stock Warrants.** In connection with the former Second Lien Credit Facility, we have warrants outstanding, representing rights to purchase approximately 1.0 million shares of our common stock. The warrants include redemption rights which allow the warrant-holders, at their option, to require us to repurchase all or a portion of the warrants upon the occurrence of certain triggering events. The refinancing of the Second Lien Credit Facility qualified as a triggering event. Accordingly, we have reclassified the obligation to current. As of the date of this filing, the Second Lien Lenders have not exercised such redemption rights. If they do exercise their redemption rights, we have the option of paying them in cash or with a four-year note on terms stipulated in the warrant agreement, or by registering and selling the shares related to the warrants through a public offering. See Note 6 to the accompanying consolidated financial statements for further information about these warrants which could affect our liquidity and capital resources.

**Hyatt Option to Purchase our Leasehold Interest and Related Assets.** Our lease with Hyatt to operate the Grand Lodge Casino contains an option for Hyatt, which began on January 1, 2019, to purchase our leasehold interest and related casino operating assets. See Note 3 to the accompanying consolidated financial statements for further information about this option and related rental commitments that could affect our liquidity and capital resources, as well as our expanded lease disclosures in accordance with ASC 842 that was adopted on January 1, 2019.

**Capital Investments.** In addition to normal maintenance capital expenditures, we made significant capital investments through September 30, 2019 and expect to make additional capital investments during the remainder of 2019 and beyond. These investments are designed to improve the guest experience and to drive visitation, revenue and income growth.

*Bronco Billy’s.* As discussed above in the “Executive Overview,” we began Phase One of the two-phase expansion of our Bronco Billy’s property in 2018. Through September 30, 2019, we invested approximately \$7.0 million for the expansion, primarily for land acquisition, design fees, and the refurbishment and opening of the Christmas Casino & Inn. In the third quarter of 2019, we continued construction of the major component of Phase One, an approximately 300-space parking garage and connector building. During the second quarter of 2019, we began significant relocation of gas, power, and other utilities. We expect to open the parking garage in 2020 and believe that our surplus cash and anticipated cash flows from operations are more than sufficient to fund completion of Phase One. For Phase Two, which includes a four-star hotel, a renovated and expanded casino, and other improvements, we continue to finalize our plans for amenities, fixtures, and other related issues, working toward a guaranteed maximum price contract. Construction of Phase Two is contingent upon receipt of financing on acceptable terms, among other contingencies. We need to substantially complete the parking garage and connector building before beginning Phase Two, as the planned hotel will occupy the surface parking lots currently used by the casino’s customers. If financing can be arranged on acceptable terms before completion of the garage and connector building, then we anticipate that the hotel can be completed before the end of 2021.

*Silver Slipper.* In the second quarter of 2019, we completed the casino’s first significant renovation since it opened in 2006. The cost of this renovation was approximately \$1 million and included upgrades to the carpeting, wallpaper, slot bases and seating within the buffet.

*Rising Star.* In the third quarter of 2019, we completed the conversion of the existing Queen City Market, a quick-serve restaurant at Rising Star, into Ben’s Bistro. The new restaurant features an updated dining selection and a newly constructed breakfast room. A free-standing specialty coffee kiosk and additional seating were also installed in the entry pavilion, which serves as the property’s functional gathering space that connects guests to the casino, hotel, entertainment venue, retail and dining areas. The cost of this renovation was less than \$1 million. In the third quarter of 2019, we began the conversion of Big Vic’s Pub & Grub into a new sports book casino, as allowed under recent changes to the state’s gaming legislation. Our sports betting partner is responsible for most of the investment required for the sports book conversion. The sports book casino is expected to be operational in the fourth quarter of 2019 and, in addition to sports wagering kiosks, is expected to include approximately 20 slot machines.

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*Stockman's Casino.* In the third quarter of 2019, we began the remodeling and rebranding of the steakhouse at Stockman's Casino into the Three Sisters Steakhouse, which represents the first meaningful renovation of the steakhouse in many years. This renovation was completed in October 2019 for an investment of approximately \$0.2 million. It included new carpeting, upholstery, ceiling paneling, lighting, artwork, signage, and an updated menu selection.

*Other Capital Expenditures.* Additionally, we may fund various other capital expenditure projects, depending on our financial resources. Our capital expenditures may fluctuate due to decisions regarding strategic capital investments in new or existing facilities, and the timing of capital investments to maintain the quality of our properties. No assurance can be given that any of our planned capital expenditure projects will be completed or that any completed projects will be successful.

We evaluate projects based on a number of factors, including profitability forecasts, length of the development period, the regulatory and political environment, and the ability to secure the funding necessary to complete the development or acquisition, among other considerations. No assurance can be given that any additional projects will be pursued or completed or that any completed projects will be successful.

### **Off-balance Sheet Arrangements**

We have no off-balance sheet arrangements, as defined in Item 303(a)(4)(ii) of Regulation S-K, that have, or are reasonably likely to have, a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or capital resources that are material to investors.

### **Critical Accounting Estimates and Policies**

We describe our critical accounting estimates and policies in Note 2, Basis of Presentation and Summary of Significant Accounting Policies, of the Notes to Consolidated Financial Statements included in our Form 10-K for the year ended December 31, 2018. On January 1, 2019, we adopted Accounting Standards Update ("ASU") 2016-02, *Leases (Topic 842)* and all related amendments, collectively ("ASC 842"), using the effective date transition approach under the modified retrospective method, which has been updated in Note 2 of this Quarterly Report on Form 10-Q for the Basis of Presentation and Summary of Significant Accounting Policies. We also discuss our critical accounting estimates and policies in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, in our Form 10-K for the year ended December 31, 2018. There has been no significant change in our estimation methods since the end of 2018.

### **Forward-Looking Statements**

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), for which the Private Securities Litigation Reform Act of 1995 provides a safe harbor. These forward-looking statements include, but are not limited to, statements about our plans, objectives, representations and intentions. They are not historical facts and are typically identified by the use of terms such as "believes," "expects," "anticipates," "estimates," "plans," "intends," "objectives," "goals," "aims," "projects," "forecasts," "possible," "seeks," "may," "could," "should," "might," "likely," "enable," or similar words or expressions, as well as statements containing phrases such as "in our view," "there can be no assurance," "although no assurance can be given," or "there is no way to anticipate with certainty." Specifically, this Quarterly Report on Form 10-Q contains forward-looking statements relating to (i) our expectations regarding our growth strategies; (ii) our development and expansion plans, including the planned expansion of Bronco Billy's, our budget and ability to obtain financing for such expansion, the timing for commencement and completion of each phase of such expansion and expected opening dates; (iii) our expectations regarding timing and cost for construction of the parking garage and connector building; (iv) our expectations regarding investments in capital improvements at Rising Star and other projects, including the timing and amounts of such investments and the timing of commencement or completion of such capital improvements and projects; (v) our expectations regarding the certification by the State of Colorado of its November 5, 2019 election results that ratified sports wagering in the state; (vi) our expectations regarding the construction, completion and opening of our on-site and online sports wagering operations in Illinois and Colorado, including the conversion of Big Vic's Pub & Grub into a new sports book casino and our expectation that our sport betting partner will be responsible for the investment required for the sports book conversion; (vii) our expectations regarding the financial impact of our sports wagering agreements in Illinois and Colorado, including our anticipated receipt of the minimum annual revenue based on the revenue-share structure thereunder or improvements in our credit ratios and access to,

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and cost of, debt; (viii) our estimated operating requirements; (ix) our beliefs regarding the adequacy of our financial resources to fund operating requirements; (x) our expectations to meet our debt obligations and planned capital expenditure requirements primarily through future anticipated operating cash flows, cash and equivalents and, in the case of our longer-term expansion of Bronco Billy's, through additional debt and/or equity financing; (xi) our expectations regarding our use of the proceeds from our Incremental Notes offering; (xii) our intention to focus on improving our operating margins; (xiii) our expectations regarding legislative changes in Indiana and future gaming tax rates that may benefit Rising Star's operating results, as well as potential factors that may offset such anticipated gains; (xiv) our expectations that our marketing efforts of our ferry boat service will help offset the effects of construction traffic; (xv) our belief regarding our CEO's current intention not to sell his shares; (xvi) our beliefs regarding the adequacy of our insurance; (xvii) our expectations regarding the outcome of legal matters and the impact of recently-issued accounting standards; and (xviii) our estimates and expectations regarding certain accounting and tax matters, among others.

Various matters may affect the operation, performance, development and results of our business and could cause future outcomes to change significantly from those set forth in our forward-looking statements, including the following risks, uncertainties and other factors:

- implementation of our growth strategies, including the Bronco Billy's expansion, capital investments and potential acquisitions;
- risks related to development and construction activities (including disputes with and defaults by contractors and subcontractors; construction, equipment or staffing problems; shortages of materials or skilled labor; environment, health and safety issues; and unanticipated cost increases);
- our ability to repay our substantial indebtedness;
- our ability to successfully integrate acquisitions;
- the development and success of our expansion projects and the financial performance of completed projects;
- our ability to continue to comply with covenants and the terms of our debt instruments;
- some of our casinos being on leased property;
- changes to anticipated trends in the gaming industries;
- changes in patron demographics;
- general market and economic conditions including, but not limited to, the effects of housing and energy conditions on the economy in general and on the gaming and lodging industries in particular;
- our ability to access capital and credit upon reasonable terms, including our ability to finance future business requirements and to repay or refinance debt as it matures;
- our dependence on key personnel;
- our ability and the cost to hire, motivate and retain employees, given low unemployment rates and, in some jurisdictions, increases in minimum wages;
- availability of adequate levels of insurance;
- changes to federal, state, and local taxation and tax rates, and gaming, health and safety and environmental laws, regulations and legislation;

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- any violations of the anti-money laundering laws;
- cyber-security risks, including misappropriation of customer information or other breaches of information security;
- our ability to obtain and maintain gaming and other licenses, and obtain entitlements and other regulatory approvals for projects;
- the impact of severe weather;
- lack of alternative routes to certain of our properties;
- the competitive environment, including increased competition in our target market areas;
- substantial dilution related to our outstanding stock warrants and options;
- the outcome of litigation matters;
- marine transportation risks, including disasters, accidents, damage, injury, death and spills;
- our ability to successfully estimate the impact of certain accounting and tax matters, including the effect on our company of adopting certain accounting pronouncements;
- the timing and effectiveness of the introduction of sports wagering in Indiana and Colorado, as well as the scale, speed and effectiveness that the parties with which we have contracted will introduce and market their respective sports wagering services;
- the potential for any of the parties with which we have contracted for sports wagering to terminate their agreements prior to the expiration of their term (such as through bankruptcy, sustained unprofitability of their online/mobile operations, a court ruling that overturns the legality of sports wagering in Indiana or Colorado, or their purchase of a physical casino in Indiana or Colorado with a competing online/mobile sports wagering application, subject to an extended non-compete period), and our ability to replace such party with another third-party on similar financial terms and in a timely manner; and
- other factors described from time to time in this and our other SEC filings and reports.

We undertake no obligation to publicly update or revise any forward-looking statements as a result of future developments, events or conditions. New risks emerge from time to time and it is not possible for us to predict all such risk factors, nor can we assess the impact of all such risk factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ significantly from those forecast in any forward-looking statements.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

Not applicable.

### **Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures** — As of September 30, 2019, we completed an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in the Exchange Act Rule 13a-15(e) and 15d-15(e)). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of September 30, 2019, our disclosure controls and procedures are effective at a reasonable assurance level in timely alerting them to material information relating to us, which is required to be included in our periodic SEC filings.

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During the quarter ended September 30, 2019, as a result of an enhanced review of our income tax valuation allowance, we identified and remediated a material weakness in internal controls related to the operation of management's review of the accounting for the impact of the 2017 Tax Act. As noted in Note 7, the Company identified and corrected the impact of the 2017 Tax Act to reflect that deferred tax liabilities associated with indefinite-lived intangible assets should be netted against certain deferred tax assets and net operating loss carryforwards for purposes of assessing the realizability of those assets.

We have established controls and procedures designed at the reasonable assurance level to ensure that information required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and is accumulated and communicated to management, including the principal executive officer and the principal financial officer, to allow timely decisions regarding required disclosure.

**Changes in Internal Control Over Financial Reporting** — There have been no changes in our internal control over financial reporting that occurred during the last fiscal quarter that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

### Item 1. Legal Proceedings

We are subject to various legal and administrative proceedings relating to personal injuries, employment matters, commercial transactions and other matters arising in the normal course of business. We do not believe that the final outcome of these matters will have a material adverse effect on our consolidated financial position or results of operations. We maintain what we believe is adequate insurance coverage to further mitigate the risks of such proceedings.

### Item 1A. Risk Factors

There were no material changes from the risk factors set forth under Part I, Item 1A “Risk Factors” section of our Annual Report on Form 10-K for the year ended December 31, 2018.

### Item 6. Exhibits

16.1	<a href="#">Letter regarding Change in Registrant’s Certifying Accountant, dated August 23 2019 (incorporated by reference to Exhibit 16.1 to the Company’s Current Report on Form 8-K (SEC File No. 1-32583), filed on August 26, 2019</a>
31.1*	<a href="#">Certification of principal executive officer pursuant to Exchange Act Rule 13a-14(a)/15(d)-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>
31.2*	<a href="#">Certification of principal financial officer pursuant to Exchange Act Rule 13a-14(a)/15(d)-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>
32.1**	<a href="#">Certification of principal executive officer pursuant to 18 U.S.C. section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a>
32.2**	<a href="#">Certification of principal financial officer pursuant to 18 U.S.C. section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a>
101.INS*	XBRL Instance
101.SCH*	XBRL Taxonomy Extension Schema
101.CAL*	XBRL Taxonomy Extension Calculation
101.DEF*	XBRL Taxonomy Extension Definition
101.LAB*	XBRL Taxonomy Extension Labels
101.PRE*	XBRL Taxonomy Extension Presentation

\* Filed herewith.

\*\* Furnished herewith.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Company has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**FULL HOUSE RESORTS, INC.**

Date: November 12, 2019

By: /s/ DANIEL R. LEE  
Daniel R. Lee  
Chief Executive Officer  
(on behalf of the Registrant and as principal executive officer)

Date: November 12, 2019

By: /s/ LEWIS A. FANGER  
Lewis A. Fanger  
Chief Financial Officer  
(on behalf of the Registrant and as principal financial officer  
and as principal accounting officer)

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**Exhibit 31.1**

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO  
EXCHANGE ACT RULE 13A-14(A)/15(D)-14(A) AS ADOPTED PURSUANT TO SECTION 302 OF THE  
SARBANES-OXLEY ACT OF 2002**

I, Daniel R. Lee, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Full House Resorts, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 12, 2019

By: /s/ DANIEL R. LEE

Daniel R. Lee  
Chief Executive Officer

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**Exhibit 31.2**

**CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO  
EXCHANGE ACT RULE 13A-14(A)/15(D)-14(A) AS ADOPTED PURSUANT TO SECTION 302 OF THE  
SARBANES-OXLEY ACT OF 2002**

I, Lewis A. Fanger, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Full House Resorts, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 12, 2019

By: /s/ LEWIS A. FANGER

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Lewis A. Fanger  
Chief Financial Officer

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**Exhibit 32.1**

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER  
PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE  
SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Full House Resorts, Inc. for the quarter ended September 30, 2019 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Daniel R. Lee, Chief Executive Officer of Full House Resorts, Inc., hereby certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Full House Resorts, Inc.

Date: November 12, 2019

By: /s/ DANIEL R. LEE  
Daniel R. Lee  
Chief Executive Officer

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**Exhibit 32.2**

**CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER  
PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE  
SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Full House Resorts, Inc. for the quarter ended September 30, 2019 as filed with the Securities and Exchange Commission on the date hereof (the "Report") I, Lewis A. Fanger, Chief Financial Officer of Full House Resorts, Inc., hereby certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Full House Resorts, Inc.

Date: November 12, 2019

By: /s/ LEWIS A. FANGER  
Lewis A. Fanger  
Chief Financial Officer

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